

# The Applied Research Institute-Jerusalem ARIJ



## Annual Report 2007

### **ORGANIZATION INFORMATION:**

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# Table of Contents

<b>INTRODUCTION .....</b>	<b>3</b>
<b>CHAPTER I: ADMINISTRATION AND MANAGEMENT .....</b>	<b>5</b>
1. GENERAL ASSEMBLY .....	5
2. ADMINISTRATIVE COMMITTEE .....	5
3. MEETINGS AND DECISIONS .....	5
<b>CHAPTER II: PROGRAMS AND SERVICES .....</b>	<b>6</b>
1. EXECUTED ACTIVITIES AND ACHIEVEMENTS .....	6
1.1 <i>Natural Resource Management Program</i> .....	<b>Error! Bookmark not defined.</b>
1.1.1 Water & Environment Research Department .....	<b>Error! Bookmark not defined.</b>
1.1.2 Geo-Informatics Department .....	9
1.1.3 Urbanization Monitoring Department .....	11
1.2 <i>Sustainable Agriculture Program</i> .....	12
1.3 <i>Information and Technology Program</i> .....	14
2. SERVICES AND CONSULTANCIES .....	15
<b>CHAPTER II: NETWORKING &amp; DISSEMINATION OF INFORMATION.....</b>	<b>17</b>
1. <i>Networking</i> .....	17
1.1 Cooperation with the Palestinian Government, NGOs and Institutions .....	17
1.2. Connections with Regional and International Institutions, Bodies and NGOs .....	19
1.2. <i>DISSEMINATION OF INFORMATION</i> .....	21
1.2.1. ARIJ in the Media .....	21
1.2.2. Conferences and Workshops .....	21
1.2.3. Meetings and Visits .....	21
1.2.4. Presentations .....	21
1.2.5. Web Visits .....	21
1.2.6. Publications of the year 2007 .....	22
1.2.6.1 Papers .....	22
1.2.6.2 Books: .....	23
1.2.6.2 Booklets and Leaflets .....	24
1.2.6.3 Newspaper articles .....	25
<b>CHAPTER III: INSTITIONAL DEVELOPMENT OF 2007.....</b>	<b>26</b>
1. <i>Human Resources Capacity and Development</i> .....	26
2. <i>ADMINISTRATION AND BUDGET</i> .....	26
2.1 Outputs .....	26
2.2 Methodology .....	27
2.3 ARIJ Financial Manual .....	27
2.3.1 Manual Definition: .....	28
2.3.2 Manual Objectives .....	28
1.2.4 Human Resources Manual .....	28
1.2.4 Communication Procedures .....	30
1.2.5 E-Office Application .....	30
1.2.6 ARIJ Actual Expenditures for the Year 2007 .....	31
<b>CHAPTER IV: PLANNING AND PROVISION .....</b>	<b>33</b>
1. <i>ARIJ Provision 2008/2010</i> .....	33
1.2 <i>ARIJ technical Work plan for the year 2008</i> .....	35
1.2.1 Proposed Activities for the Natural Resource Management Program .....	35
1.2.2 Proposed Activities for Sustainable Agriculture Program .....	36
1.2.3 Proposed Activities for Information and Technology Program .....	36
1.2.4 ARIJ Potential Projects .....	37
1.3 <i>ARIJ INSTITUTIONAL PLAN FOR THE YEAR 2008</i> .....	38
1.3.1 Project Management Manual .....	38
1.3.2 Administrative Procedures Manuals .....	38
1.3.3 Institution Development and Risk Management Assessment .....	38
1.4 <i>ESTIMATED BUDGET FOR THE YEAR 2008</i> .....	39
<b>ANNEXES VI .....</b>	<b>43</b>

ANNEX 1: RESEARCH PROJECTS DURING THE YEAR 2007 .....	43
ANNEX 2: CONFERENCES AND WORKSHOPS .....	46
ANNEX 3: VISITS AND MEETINGS .....	52
ANNEX 4: PRESENTATIONS.....	62
ANNEX 5: PUBLISHED REPORTS, ARTICLES & CASE STUDIES 2007 .....	67
ANNEX 6: SERVICES TO THE LOCAL COMMUNITY.....	75

## INTRODUCTION

The year 2007 witnessed a series of dramatic and political events in the Occupied Palestinian Territory. Following the last PLC elections which resulted in Hamas victory, a new government was formed. However, sanctions were imposed on the Hamas led government. Essential-service delivery and Palestinian institutions were seriously undermined; salaries of 175,000 civil servants were frozen due the international aid cut-off and Israel's withholding of some \$600 million of tax revenues to the Palestinian National Authority (PNA). The Palestinian economy declined significantly; in the first half of 2007, 58 per cent of Palestinians were living below the poverty line, and 30 per cent in extreme poverty. Israel arrested a number of Palestinian ministers and the elected members of the Palestinian Legislative rendering the latter ineffective. The Saudi government brokered a Hamas Fateh agreement and a national unity government was established. However, this government was short lived following the unprecedented clashes in Gaza. An emergency government was established which later became a transition government. Gaza emerged into an emergency situation due in the economic and political siege imposed by the Israeli government. Gaza's economy had largely collapsed; access to and from the territory became tightly controlled, and as a results, its entire population of 1.5 million were livening under poverty level.

Approaching the end of the year, the Annapolis conference produced a substantive document, which was considered as an essential step for successful negotiations; leading to the end of occupation with the eventual establishment of a Palestinian state. However, it is increasingly hard to see how the desperately needed political progress in the peace process can be made on the back of the kind of human suffering we are seeing today. Palestinians in the Occupied Territory continue to experience major sufferings due to ongoing Israeli military attacks and settlement activities, in addition to the construction of the segregation wall, and extensive mobility blocks in the West-Bank.

In spite of the difficult social, economic and political situation in the West Bank/Gaza, with the rising levels of insecurity, unemployment, and poverty among Palestinians, ARIJ had intensified its activities. A variety of projects had been executed through the institute's main programs of sustainable agriculture, natural resources management, monitoring Israeli settlement activities, as well as empowering the capacity of Palestinian Authority in the fields of environment and natural resources management.

ARIJ had implemented several activities that aimed at improving food security and livelihood through contributing to sustainable income, agricultural production security, waste water and water management, developing capacities, skills, and community participation for marginalized, impoverished and vulnerable rural households.

In the program of agricultural production security, 73 different localities in Bethlehem, Hebron Tubas and Jenin were targeted; serving 2120 families of farmers. In total the year 2007 was notable by the production of 107 tons of cereals, 210 tons of green and dried forages, 3180 tons of home gardens and green houses' vegetables, 90 tons of healthy olive fruits, and 680 kg of honey. Not forgetting the creation of 17,000 cubic meters of rainwater storage capacity per year and the treatment of 13,600 cubic meters of grey water per year. In this year, the feed and shelter conditions of 3000 heads of sheep were also improved. In addition, ARIJ has created 32,300 working days for members of projects' targeted households and has provided 9110 paid working days for members of the targeted localities.

In field of waste water management, ARIJ managed to construct and run a medium scale waste water treatment plant to serve Nahaleen village with a capacity of 50 cubic meters a day. Additionally, the institute started the construction of 180 small scale waste water treatment units in Bethlehem and Hebron governorates.

ARIJ continued monitoring Israeli activities in the Palestinian territory, as more than 200 case studies and special reports were produced and published on POICA web site. The POICA web site was intensively visited during the year 2007, as the number of its hits reached around 7.5 million. Furthermore, a new web-based data base was developed and issued, to document the Israeli military orders in the Palestinian Authority.

Through utilizing its research experience and available information ARIJ had completed and disseminated the status of environment report in the Palestinian territory (SOER); to different stakeholders. ARIJ had also managed to develop the Palestinian information system for environment resources management. Moreover, ARIJ had developed agricultural and water sector review reports.

On the internal level and in order to meet the high demand by the donors and the Palestinian community on its services and development activities, ARIJ was encouraged to improve its managerial system and enlarge its staff. Consequently, the number of staff reached 72 employees compared with 62 in the year 2006, and the budget reached US \$ 2,850,000 compared with US \$ 1,880,000 respectively. Finally, the institute continued its institution development process with the completion of the two main manuals; the financial and the HR manual with their supporting software; the e-office application.

# CHAPTER I: ORGANIZATIONAL STRUCTURE AND MANAGEMENT

## 1. General Assembly

ARIJ enjoys the services of 21 professionals who constitute the General Assembly of the institution. Their specializations vary from engineering, history, psychology, economy, science and more. They provide ARIJ administration with policy guidelines and strategic guidance. In addition, they discuss and approve the annual administrative and financial report as well as the next year budget.

1. Eng. Daoud Istanbuli ( Agricultural Engineer)
2. Mr. Fuad Rizeq (Economist)
3. Dr. Nasri Qumsieh (Cardiologist)
4. Dr. 'Adnan Musallam ( Historian)
5. Dr. Nabeel 'Edeily (Pharmacist)
6. Dr. Mona Matar (Information Technology)
7. Dr. Hasan Dweik (Chemist)
8. Dr. Bishara Abu Ghannam ( Electrical Engineer)
9. Dr. Saleem Zughbi (Computer Scientist)
10. Dr. Norma Masriyah (Social Scientist)
11. Eng. Jarasmous Kharroub (Food Scientist)
12. Dr. Walid Mustafa (Geographer)
13. Mr. Ghassan Andoni (Physicist)
14. Mr. Samir Halaileh (Economist)
15. Dr. Jamal Safi (Toxicologist)
16. Eng. Abd El-Rahman Abu 'Arafa ( Agricultural Engineer)
17. Dr. Ziad 'Abdeen (Molecular Biologist)
18. Dr. Elona Qassisieh ( Business Administration)
19. Mr. Karim Abdul Nur (Mathematician)
20. Mr. Kamal Hassoneh (Minister for National Economy)
21. Mr. Ahmad Rweidi (Lawyer)

## 2. Administrative Committee

As a part of the General Assembly commitment to effective management, values of transparency and good governance, the General Assembly elects every two years an Administrative Committee which is responsible for implementing and following up the strategies and policies set by the General Assembly.

The Administrative Committee for the year 2007 is made up of: Eng. Daoud Istanbuli (President), Mr. Fuad Rizeq (Vice President), Dr. Nasri Qumsieh (Treasurer), Dr. 'Adnan Musallam (Member), Dr. Nabeel 'Edeily (Member), Dr. Mona Matar (Member), Dr. Hassan Dwiek (Member).

## 4. Meetings and Decisions

During the year 2007, ARIJ administrative committee conducted 8 meetings to follow ARIJ financial and managerial issues. On the 24th of March 2007, ARIJ General Assembly had its annual meeting to discuss and approve the financial and managerial report, the financial manual, and the employment of new accounting auditor. Several donors' representatives have participated in this meeting as evidence to ARIJ institutional transparency. ARIJ has developed the Human Resource Manual and Financial Manual that were revised and accepted by the General Assembly of ARIJ and has started implementing its guidelines during the year 2007. Both guidelines have greatly participated in developing and improving ARIJ management system, and have facilitated the evaluation, documentation, follow up and editing of financial and managerial processes and have also facilitate the human resource department managerial system.

Moreover, ARIJ administrative committee made some other important decisions and actions in the year 2007; it is all part of the strategic planning of ARIJ administrative committee for future developments, investments and sustainability. It is described as follows:

\* Purchasing a land from the Arab Orthodox Society-Bethlehem. The land is next to ARIJ new building.

\* Increasing the number of ARIJ shares in the New Farm Company to improve broaden ARIJ horizons, increase ARIJ Inc. and to enhance the sustainability of the institute.

It is worth noting that ARIJ administrative committee is taking into account the challenging issues of US \$ dollars price reduction and the living expenses rise in the oPT, especially after the second half of the year 2007. Thus, ARIJ discussed the two issues and decided to compensate the employees by 40% of their monthly salaries which has been done by the end of the month November) and then ARIJ also compensated its employees by 50% at the end of the year 2007, as a compensation strategy to the employees' losses of the coming year 2008 due to the devaluation of the dollar. ARIJ administrative committee has also decided to study and revise the change in US\$ dollars prices and living expenses every 4 months.

## **CHAPTER II: PROGRAMS AND SERVICES**

### **1. Executed Activities and Achievements**

The year 2007 witnessed the implementation of quality projects that aimed at improving the food security at household level, increasing living conditions for needy families, improve resources management, water and land as well as increasing job opportunities mainly in the projects' targeted areas (see Annex 1). ARIJ has also provided intensive training, extension, and capacity building activities, in addition to innovative research activities and technology adaptation, in the field of natural resources management, environment, land use and technology.

#### **1.1 Natural Resource Management Program**

This program aims to assess alternative options, policies and strategies to conserve natural resources and promote sustainable development which can be used as the basis for formulating recommendations and informing strategic decision making to improve the management of these resources and assist in their sustainability. Additionally, this program will focus on the role of society in managing natural resources and participating in the development of national strategies, plans and in the decision making process. The program also assists in improving Palestinians' management of their natural resources, through an environmental and feasible approach, so that efficient management will be encouraged and sustainability shall be increased through the implementation of new developmental projects and innovative techniques.

##### **1.1.1 Water & Environment Research Department**

ARIJ conducted several projects and consultancies during the year 2007 in the field of water and environment. ARIJ continued implementing the activities of the project entitled "Water Harvesting and Wastewater Reuse towards Developing Water Resources and Improving Food Security in Bethlehem and Hebron Governorate" for the second year. The project, which is supported by is broken down into two complimentary action categories: Rainwater harvesting and Wastewater treatment and reuse. As regards to the water harvesting part, 20 top-roof rainwater harvesting cisterns were constructed, producing an annual of harvested water of 1,540 m<sup>3</sup>. Concerning the project's activities relevant to the wastewater management part, all of the construction works, installations, and the operation of the Waste water treatment plant (WWTP) at Nahhalin village (See photo (1)), were accomplished, in addition to the conduction of training and awareness campaigns. The treated wastewater is reused to green the mountain area located close to the WWTP site in order to develop it into a public park. The WWTP has a capacity to treat 50 cubic meters / day. The villagers will benefit from the service of wastewater collection that is taking place on a daily basis to operate the WWTP and from the prevention of the random disposal of wastewater. This project is supported by MCC and SDC.



**Photo (1): Inauguration of the Wastewater Treatment Plant (WWPT) in Nahhalin village**

The success of this pilot project resulted in the implantation of another project that aims at producing 180 Small Scale Waste Water Treatment Plants on household level during the coming three years to be distributed to the areas that are mostly affected by the negative environmental impacts as a result of the lack of sewage network through the MCC support. Accordingly, the project entitled "Introducing Small Scale Activated Sludge Filtration System for Wastewater Treatment in the Rural Areas of Bethlehem and Hebron Governorates in the West Bank" has started in both Battir and Nahhalin villages, through which 20 households were selected in cooperation with village councils. Additionally, 6 wastewater treatment plants were imported from Germany and 2 units are already locally constructed.

ARIJ continued implementing the activities of Bethlehem 21 project entitled: "Environmental Sustainability for a better life: An integrated Approach for Localizing Agenda 21 in the Bethlehem District" for the second year. The project, which is funded by the EU-Life program is using a participatory approach in the form of a visioning process that focuses on bringing together a broad section of the community with the local authority to develop a shared vision for the sustainability of their community and plan how to achieve it.

An effective participatory process was established including the public awareness campaigns (See Photo (2)) and the baseline community profiles were created including the reinforcement of the capacities of 10 employees from the involved local councils on GIS techniques and database management and the transfer of the established GIS based information systems and the computers to the targeted local councils during the closing meeting of the training that was organized at ARIJ premises (See Photo (3)). Currently, ARIJ is creating community profiles and disseminating the assessment of the project findings.



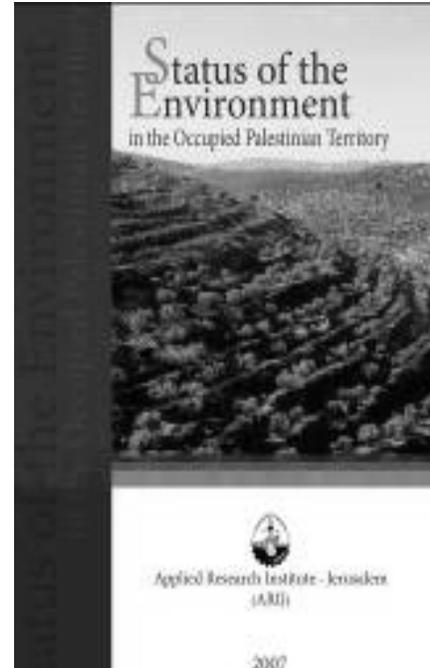
**Photo (2): The Community Awareness Campaigns**



**Photo (3): The 3<sup>rd</sup> half-yearly project meeting, GIS and database management Training course**

Bethlehem 21 project is in accordance with the sixth Environment Action Programme (EAP) of the European Community, which calls for a broad involvement of stakeholders in every stage of the policy process from agreeing targets to putting measures into practice. It is in line with the 6EAP in that it creates sound scientific knowledge and economic assessments, reliable and up-to-date environmental data and information and the use of indicators to underpin the drawing-up, implementation and evaluation of environmental policy. The project also responds to Aarhus Convention, through the applied participatory approach that engages community members in the decision making process that will lead to the development of local sustainability action strategies. Moreover, the project will empower the citizens in defining their future goals and design the plans and actions towards achieving these goals.

During this year, ARIJ also continued its activities of the project entitled "Update of the Palestinian Environmental Information System", which is supported by SDC. Spatial and attribute data on land, water, environment, Israeli colonizing activities, socio-economic conditions and infrastructure were collected from the available databases, maps, publications, analysis of satellite images, field data, and from national authorities. All the available and collected data were harmonized and integrated into a desktop-based-interactive GIS application "Palestinian Environmental information system -PIES". The knowledge accumulated from data collection and analysis were synthesized and all relevant national laws, policies and strategies that have an impact on the environment were reviewed to develop the Status of the Environment in the Occupied Palestinian Territory (SOER) 2007 report. In order to disseminate the project results and findings to decision makers and the lay public, the prepared SOER report was published in the form of a soft cover book and posted on ARIJ website in order to make it accessible to a wide group of people. It is worth mentioning that two workshop were organized, one targeted all the Palestinian stakeholders and the second targeted the International Agencies in the oPT, to present and discuss the first draft of the Profile. The two workshops were fruitful and revealed the comments and remarks of the participants, which had been taken into consideration in the final Profile.



ARIJ was approached by UNEP to develop an Environmental Information System for Gaza. Accordingly, A GIS Training Course program was prepared by ARIJ team and conducted at the ARIJ computer lab in Bethlehem. Seven days intensive GIS training course were organized in the end of February 2007, where four staff members of the Environment Quality Authority (EQA), one staff from the Ministry of Agriculture (MOA), 2 staff from the Ministry of Transport (MOT), and one staff from Ministry of Local Government (MLOG), were trained by ARIJ to improve their capabilities in Environment research (See Photo (4)). Moreover, the established GIS Based information system for Gaza and 3 computers were transferred to the EQA during the closing meeting of the training that was organized at ARIJ premises.



Photo (4): GIS training course

ARIJ has also continued its activities in the fields of natural resources management including the analysis of water resources, monitoring air quality, development of waste management policies, through conducting field surveys, and linking dynamic models with geographical information systems. In respect, ARIJ is working on mapping the main areas of vulnerability in relation to the current deteriorating conditions of water supply and sanitation services in the West Bank and Gaza.

Furthermore, ARIJ conducted a full and comprehensive review of water sector in the West bank and Gaza. The study provides a comprehensive assessment of the current conditions, policies and investments for the development of infrastructures and service. The Water sector review report was updated and it was posted at ARIJ website.

ARIJ continued its experiences with home composting and small scale wastewater treatment plants (See *Photo (5)*). In the last 2 years, engineers of ARIJ have constructed two small wastewater treatment plant, based on the, up flow sludge blanket filtration system. Actually its effluent quality is being monitored and evaluated periodically, as an evaluation measurement. According to the Palestinian Standards the quality of treated wastewater of the locally made small scale wastewater treatment plant is acceptable for irrigation purposes (See *Photo (6)*).



**Photo (5): Household garden compost**

ARIJ continued to develop its capacities in the field of water management keeping up with the latest technologies. ARIJ is utilizing GIS Software for groundwater modelling System, which provides tools for every phase of a groundwater simulation and WEAP software for integrated water resources planning assessments and policy analysis in order to provide a system for maintaining water demand and supply information in the Occupied Palestinian Territory.



**Photo (6): Small Waste Water Treatment Plant**

### ***1.1.2 Geo-Informatics Department***

ARIJ continued its working relations with the Palestinian Authority (e.g. Ministry of Planning, PCBS (Palestinian Central Bureau of Statistics) and NAD (Negotiation Affairs Department), through exchanging data concerning Israeli colonizing activities that include confiscation and razing of Palestinian land, the illegal Israeli settlements building or expanding, the construction of designated

Israeli bypass roads on stolen Palestinian lands, the demolishing of Palestinian houses, and now the encroachment of the Israeli Segregation Wall on the OPT lands.

Furthermore, ARIJ started developing village profiles for Hebron Governorate for a project entitled: "Village Profiles and Azahar Needs Assessment in Hebron Governorate", funded by the Spanish Cooperation / Azahar Program. The project aims to develop an integrated planning tool and information system on the community level. The profile contains socioeconomic data; infrastructure, public services, land use/ land cover analysis, geopolitical status and maps for land use/land cover and the locations of main services and historical sites. Up to thirteen village profiles were completed.

Within the ambit of an international program for research on the interactions between population, development, and the environment, which is coordinated by the French Committee for International Cooperation in National Research in Demography (CICRED), a one-day workshop was held for the decision-makers of three municipalities, namely Bethlehem, Beit Jala and Beit Sahour (representing the urban area of Bethlehem Governorate). This workshop was convened to discuss the results produced by the socio-economics analysis, highlight the depicted main problems faced by the municipalities, underline the assessment made to the Palestinian laws and legislations and present the formulated policies and strategies of the project team.

Another workshop was held for 21 persons of the public and civil society organizations in the Bethlehem Governorate to stimulate the citizens' involvement and participation in issues regarding sustainable development. The comments concerning the suggested policies that were made at the two workshops, as well as the policies suggested by the participants of the workshops were integrated into a final revised report, which took both these comments and the evaluation of the scientific committee of the PRIPODE into consideration. Now, within the dissemination phase of the project, the project team is preparing to issue one-thousand copies of a book that summarizes all the outputs of the research pilot project (Annex 2 and 3).

It is worth mentioning that a spatial GIS-based model was developed to assess the potential suitability of locations for urban growth in the Bethlehem Governorate. The analysis aims to aid the decision makers at both local and regional levels to avoid any negative side effects of unplanned development through the consideration of two distinct scenarios dealing with past, current or future Political and Environmental constraints.

The Geo-Informatics Department is continuing to act as a service provider, in which it constantly supports the other projects at ARIJ with statistical data, maps and geographic records needed for their research and projects. The GIS at ARIJ is involved in variety of applications, these applications as diverse as natural resource sciences, urban development and analysis, automated mapping and facility management (AM/FM) systems, land information systems (LIS), agriculture and geopolitics.

Most recently, ARIJ introduced and used the GIS as a decision support system to enhance the performance of the municipalities and local government by conducting on job training for 8 municipalities and local councils in Bethlehem governorate for a period of 6 months.

Moreover, the GIS and RS at ARIJ have supported many other national organizations with related reports, data and maps. The unit has also worked with the local communities to build their capacities and skills and to enhance their knowledge in GIS. ARIJ continued its contribution to the training of the "new generation" of Palestinian and Arab specialists in the area of GIS, remote sensing and their applications in natural resource management.

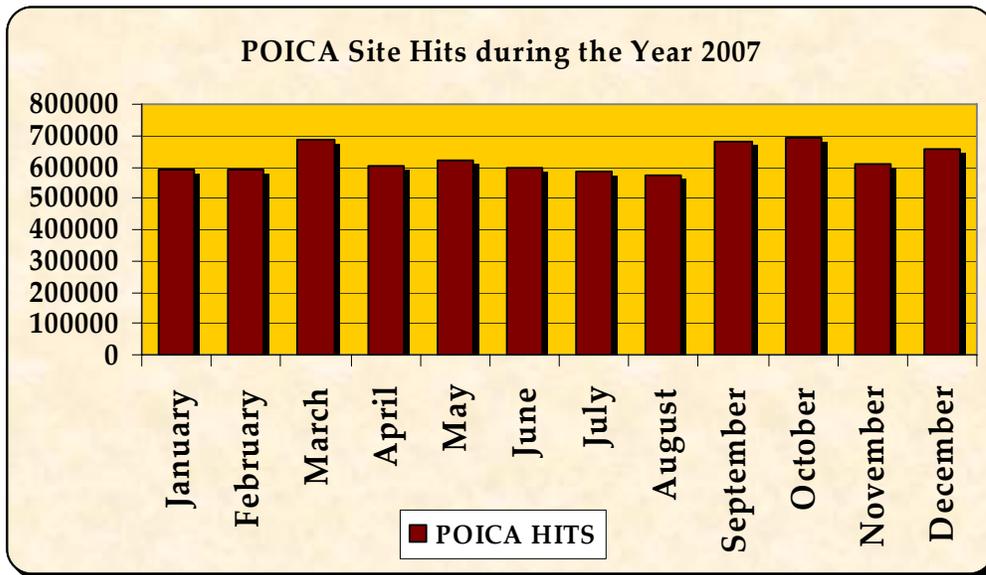
**Major ARIJ GIS Activities during 2007 included:**

- Analyzing the Land use Land Cover (LULC) for the West Bank Area extracted from high resolution Aerial Photo 2004 pixels size 1 meter (January 07).
- Analyzing the Land use Land Cover (LULC) for the West Bank Area extracted from high resolution Aerial Photo 2006 (May 07).
- Preparing the first draft of the Atlas of 40 years of Israeli Occupation.
- Launching the Interactive map using the Google Earth Env.
- Printing Geo Political posters for West Bank and Gaza.

- Conducting a workshop about land information systems (LIS)
- Preparing the “Tourist Maps for Bethlehem and Area and Ramallah City”.

### 1. 1.3 Urbanization Monitoring Department

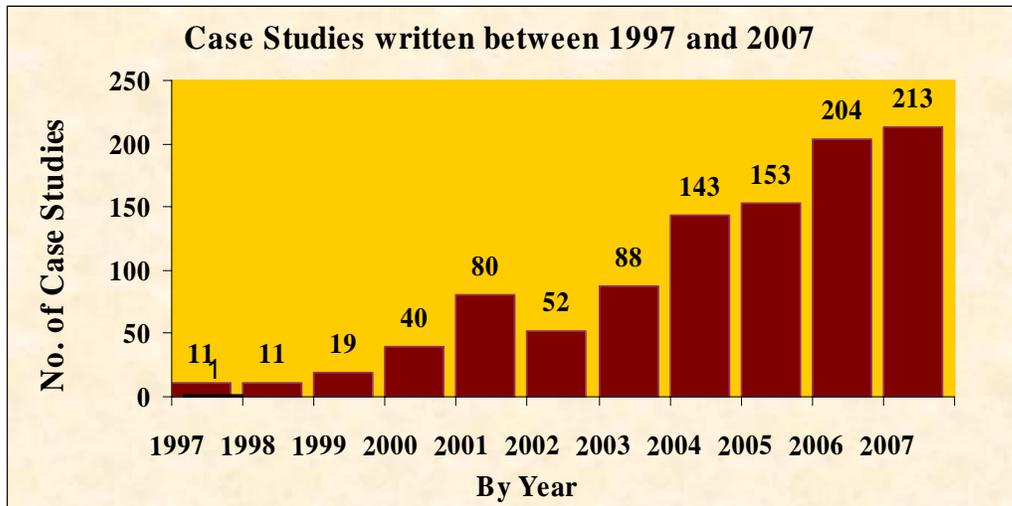
During the year 2007, the Urbanization Monitoring Department prepared and published on POICA website (the joint website between ARIJ and LRC), a total number of 213 case studies, 12 monthly reports, and 13 special reports covering the Israeli activities in the occupied Palestinian Territory, and published 31 newspaper articles. Furthermore, the research staff conducted several visual (5) and audio interviews (12) dialogues (see annex 4, 5). POICA’s website had some 7,498,692 hits during the months of January till December (2007) with an average daily hits exceeding 20,500 (See Figure 2). Moreover, during 2007, the department gave many presentations to local, regional and international groups. (See Annexe 4)



**Figure 2: POICA hits**

The department’s members attended several workshops and conferences during the designated period of the report, all of which tackled issues related to illegal Israeli settlements activities in the context of international law and international humanitarian laws (Annex 2). It has disseminated information in hardcopy form and through presentations delivered to audience tackling the Palestinian – Israeli conflict both locally and internationally (Annex 4).

The department prepared case studies to report illegal Israeli colonization activities (building and expanding settlements, land confiscation, house demolition, uprooting trees, etc and the Segregation Wall) in the occupied Palestinian Territory and its various impacts on the different aspects of the Palestinian communities; the environment, health, education, freedom of movement, freedom of religion, human rights, etc and on the peace process. The year 2007 has witnessed a new marking in the number of case studies published of the past 10 years of the project’s life. Figure three shows numbers of case studies published since 1997 to 2007.



**Figure 3: Case studies written between 1997 and 2007**

Fieldwork constitutes a significant aspect and a core activity of work of the department. The research staff organized frequent visits to villages and communities affected by the Israeli violations to assess the extent of the changes on the ground, investigate the Israeli activities in the affected areas, and appraise the impact on the local Palestinian communities. To this end, teams from the Monitoring unit visited 114 locations in the West Bank. During their visits, the teams photo recorded changes, and obtained information from local government officials, and people affected regarding Israeli activities; after which, the generated information are translated into case studies. At many occasion, field workers needed to revert to the location of the events either to obtain more information and photos, to conduct interviews and/ or capture the Israeli Army in action.

**Established Databases at the department**

- Israeli Colonization Activities Database (completed)
- Israeli Settlements and Outposts Database (completed)
- Israeli Military Laws and Orders Database (on-going)
- Database of Photos & Images according to districts and years (on-going)
- Database of Maps according to districts and years (on-going)

**1.2 Sustainable Agriculture Program**

This program focuses on promoting sustainable agriculture to increase the profitability of agricultural production and food security in the Palestinian Territory. Additionally, the program activities shall focus on improving the livelihood of vulnerable and marginalized societies in the Palestinian Territory through improving their accessibility to land, water, food and biodiversity resources.

The capacity building of targeted areas and agricultural sectors (formal and informal) are being targeted to maximize the benefit and optimize the management of natural resources to improve food security and mitigate poverty. Additionally, this program aims to assist decision makers and stakeholders in developing agricultural plans and strategies and improve the availability of reliable information and data as an effective management tool.

The forestry project, which is funded by the Ministry of education and higher education become at the final stage and during the coming six months the report and the related database will by published and some of the MoA forests specialists will be trained on the project findings and how to use the developed forestry database. This project has surveyed the biotic and abiotic conditions of two main forests in Hebron Governorate and considered as a pilot project for future surveys for forests in West Bank Photo (7).



**Photo (7): Database for Palestinian Forests**

Furthermore, ARIJ's Sustainable agriculture program has continued its Agro-developmental activities to preserve and improve the local seeds, including the continuation of the research program that is done on local seeds improvement for rainfed field crops and cucurbits, and to assist in improve the vulnerable rural households' food security in the Palestinian Territory.

Through ARIJ unique relationships either with local institutions such as ESDC Economic and Social Development Centre, and international institutions such as the Canadian Food Grains Bank (CFGB) and the Mennonite Central Committee (MCC), the EU food security program, CARE international, the Spanish Cooperation and International Agency for International Aid, ACIDI/VOCA with USAID fund, and Austrian aid; ARIJ and its partners were able to successfully target 2120 households distributed over 73 Palestinian urban localities mainly from Hebron, Bethlehem, Tubas, and Jenin governorates, forming up to 4% of the total households in the targeted localities. This was accomplished through the cultivation of 2560 dunums with locally produced seeds of field crops and forages, and the cultivation of 100 dunums with fruit trees seedlings. The main purpose of these activities is to enhance the sustainability of the rainfed farming system by increasing the planted areas and production; to improve household food security, and to assist in improving self-sufficiency of the strategic and cash crops in Palestine (see Photo 8).

On the other hand, 1530 dunums of olive trees fields were provided with olive fly traps to improve the quality and the quantity of the produced olive oil.

This is in addition to the rehabilitation and cultivation of 220 dunums of home gardens including the drip irrigated networks, the cultivation of 269 small green houses over a total area of 26 dunums, and 132 dunums of green houses were rehabilitated for intensive cash crop cultivations.

This year ARIJ has restored 105 home cisterns and has constructed 140 new cisterns with 70 cubic meters each for rainwater collection. 50 grey-water treatment plants were established to be used for irrigation purposes. The Agricultural Artas channel was also rehabilitate through the utilization of 700 m of new galvanized pipes so as to develop and improve the water management system and thus to increase Artas cultivated areas by 35%.

Furthermore, ARIJ and its partners have succeeded in distributing 114 beekeeping cells and 134 heads of pregnant sheep including the establishment of 70 small ruminant shelters for feed and shelter improvement.

One of the distinguished performed activities in the year 2007 was the fare for rural products of the ARIJ targeted projects' households and cooperatives. The fare was conducted between 7<sup>th</sup> and 10<sup>th</sup>

of June 2007 in the Peace Centre in Bethlehem city to give the opportunity of the southern people and consumers to see, taste, and purchase the northern parts rural products.

In total the year 2007 was notable by the production of 107 tons of cereals, 210 tons of green and dried forages, 3180 tons of home gardens and green houses' vegetables, 90 tons of healthy olive fruits, and 680 kg of honey. Not forgetting the creation of 17,000 cubic meters of rainwater storage capacity per year and the treatment of 13,600 cubic meters of grey water per year. In this year, the feed and shelter conditions of 3000 heads of sheep were also improved.

In addition, ARIJ has created 32,300 working days for members of projects' targeted households and has provided 9110 paid working days for members of the targeted localities. Up to 57 training days were conducted for Palestinian farmers and 1250 technical and extension visits were conducted by projects' specialized teams.



***Photos (8): Agricultural development and capacity building activities conducted by ARIJ during the year 2007***

### **1.3 Information and Technology Program**

This program aims to improve ARIJ's capabilities in computing technology and applications, such as networking, hardware and software development, management, the internet and computing systems security. In addition to keeping up with the latest remote sensing and geographical information system software that follow an object oriented approach towards image analysis.

In 2007, ARIJ has continued improving its capabilities through benefiting from its existing and recently employed staff expertise in IT and computer. From this, more IT services and products to serve ARIJ current projects and conducted consultancies were introduced. The IT program provided assistance to all ARIJ staff during the period of January 2007 till December 2007, through installing software applications, maintaining hardware, and maintaining and updating the local area network. Currently one of the major tasks that the IT program is conducting is the virtual and interactive development for the different projects at ARIJ. IT program members work closely with the GIS & Remote Sensing staff for developing GIS stand-alone and web applications.

ARIJ has extended its activities towards developing an office automation system as an internal monitoring and evaluation system that is currently in the final phase of development.

Throughout the year 2007 Information Technology program at ARIJ was responsible for the following activities.

1. The completion of constructing the Palestinian Environmental Information System (PEIS) application in which IT employees were responsible for developing a stand-alone GIS based application combined with the environmental databases that were constructed in cooperation with all ARIJ Units and the Palestinian Central Bureau of Statistics (PCBS).
2. Integrating ARIJ GIS layers with Google Map and publishing the project on ARIJ site.
3. Starting on the development of ARIJ Electronic Office application (E-Office) that will include the following parts:
  - a. Human Resource (Payroll, Timesheet, ARIJ internal Forms processing ...etc)
  - b. Project Management (Activities, Donors ...etc)
  - c. Finance (Requisition forms , Tenders & Quotations ...etc)
  - d. Administration

This project is a combined effort from both IT unit and the administration unit.

4. Network Administration and maintenance.
5. Start integrating Map-server open source application to ARIJ geospatial database, and the development of a web based mapping solution that will operate instead of ESRI ArcIMS.
6. A consultancy for a German based driving school in which IT unit developed an online written driving exam system that will be used by students to study and train for the official exam.
7. The construction of different web sites for ARIJ projects.
8. Continue the construction of a web application for ARIJ library. The system can be accessed by all employees to search the library and borrow books.
9. The development of the "Israeli Violations" web application part of the monitoring of the Israeli colonization activities in the Occupied Palestinian territories Project. The system is being used to monitor and electronically archive and report violations in the West Bank and Gaza since 1996 till now.
10. The designing and development of the Palestinian Development electronic forum which is hosted at ARIJ (<http://forum.arij.org>).
11. Training Jericho Joint Council Services Planning and Development (JCSPD) on using the portal system that was developed by IT staff for their site.
12. The updating of the Palestinian System for Environmental Resource Management (PSERM) that was first developed in the year 1997.
13. The participation in the 2nd METIS Training & Seminar in Cairo. METIS (MEdiTerranean Introduction of GNSS Services) is a project, launched in the framework of the Euro-MED GNSS I Programme, to pave the way for GNSS services in the Mediterranean region. Launched by the Galileo Joint Undertaking (GJU) in July 2006. The main objective of this project is to facilitate the introduction of GNSS services in the MEDA area. ARIJ is a partner in the project and will be installing GNSS receiver in the year 2008.

In 2007, ARIJ continued to develop its capacities in the field of GIS and RS keeping track with the latest technologies, which include upgrading available software: ArcGIS 9.2, PCI software, ArcIMS, and obtaining Ecognition software that follow an object oriented approach towards image analysis. Ecognition also provides a whole bundle of innovative features and techniques for automated image analysis, with the multitude of additional information that can be extracted from image data after segmenting it into image objects and through handling even textured or low contrast data, such as very high resolution (VHR), airborne, or radar data.

## **2. SERVICES AND CONSULTANCIES**

1. An observatory study for enhancing Palestinian agricultural marketing system in Tubas Governorate for Against Hunger-Spain (ACF), entitled: "An observatory study for enhancing Palestinian agricultural marketing system in Tubas Governorate". The consultancy aims to assist in improving the production calendar and production quality to meet marketing standards and increasing the marketing value for the Palestinian agro-production with special focus on Tubas Governorate and its agricultural marketing system. Several workshops were conducted to improve the farmers and traders performance to meet the Israeli as well as the European marketing standards to increase their profit and sustain their activities.

2. Development of Environmental Information System for Gaza for the UNEP
3. Review for the Palestinian Agricultural Sector for the Spanish Cooperation. The Agricultural Sector Review report was updated and it was printed by the end of the year 2007. This report discusses all the agricultural sector components with proposed developmental scenarios.

# CHAPTER II: NETWORKING & DISSEMINATION OF INFORMATION

## 1. Networking

### 1.1 Cooperation with the Palestinian Government, NGOs and Institutions

#### ▪ **Ministry of Agriculture (MoA)**

Since the beginning of the year 2007, ARIJ has focused on empowering and strengthening its relation and partnership with all agricultural stakeholders. In March 2007, the MoA Ministry Deputy (Dr. Azzam Tubailieh) with eight General Directors and the Director of Bethlehem Governorate have visited ARIJ. The issues of strengthening MoA's relation with ARIJ, and the current status of the Palestinian agricultural sector were discussed. Additionally, ARIJ has participated in reviewing the MoA's action plan for the years 2007-2008. The coordination with MOA continued on different levels through conducting joint meetings to discuss the agricultural status in the Palestinian Territories and future strategies to improve the status of the agricultural sector. These meetings took place at ARIJ, the ministry and agricultural sector working groups. On the technical level, ARIJ is coordinating with MOA's directorate in Bethlehem governorate the workshop that is going to be conducted about governorate's agricultural organizations, possible ways of improving the relationship and cooperation among the different organizations and the mechanism for avoiding the duplication. In addition, ARIJ is coordinating the development of a joint database for the current projects and beneficiaries as well as discussing the future plans and needs. On the other hand, ARIJ involves the MOA extension agents in all its agricultural projects mainly in the field extension visits and while selecting suitable beneficiaries for each project. MOA is always member of the community committees that are formulated by ARIJ when starting implementing its agricultural projects, which help ARIJ proceeding in its project conduction especially while selecting the project beneficiaries.

#### ▪ **Palestinian Water Authority (PWA)**

ARIJ continued its organic relationship with the PWA, exchanging data and information with the Ministry in addition to its participation in all Ministry-conducted workshops, meetings and brainstorming sessions. Furthermore, ARIJ has executed a consultancy to review the Palestinian water sector for the Austrian Development Agency (ADC). This resulted in producing the Water Sector Review Report. This report will be published during the year 2008

#### ▪ **Ministry of Planning**

ARIJ continued its working relations with the Ministry of Planning, as they exchange exchanging data and information concerning Israeli colonizing activities in the oPT.

#### ▪ **Bethlehem Governorate**

ARIJ has continued to be a member of the Bethlehem governorate advisory committee. ARIJ continued to provide the governorate with available information about land use/land cover and further continued working with the ministry to find new sources of funding for the land registry project. On the level of other governorates, ARIJ continued to provide them with maps; information and data about land use/land cover analysis, environmental information and updates on Israeli settlement activities.

#### ▪ **Municipalities and local councils**

ARIJ has continued reinforcing and strengthening the relationship with the Palestinian Municipalities and local councils and is still working on developing the local governmental bodies through adopting Agenda 21 and building their capacities in GIS and land use management. In addition to this, ARIJ is still working jointly with the governmental bodies to develop the management capacities in waste such as the current project for establishing waste water treatment plant in Nahhalin village. Services to the local community, municipalities and village council's were provided nearly on daily bases through out the year on different issues but mainly helping and supporting them with analyzed maps and aerial photos in order to follow up a law suite in Israeli courts concerning confiscated lands and the wall issues. Services of ARIJ were not limited to municipalities, village council's only, ARIJ supported nearly all divisions of security forces in Bethlehem area, their main headquarters in

Ramallah and even the president office with professional maps for the West bank and Gaza, besides supporting them with information, fact sheets, presentations, latest research results and publications.

▪ **Palestinian Central Bureau of Statistics (PCBS)**

ARIJ continued working relations with PCBS through exchanging data and information concerning Israeli colonizing activities in the oPT. Also, ARIJ participated in the training done by PCBS on SPSS software and applications for demography.

▪ **(Negotiation Affairs Department (NAD)**

ARIJ continued its working relations with NAD through exchange data concerning Israeli colonizing activities in the oPT.

▪ **National Coalition for the Global Call for Action against Poverty-Palestine (NCGCAP)**

ARIJ continues being a member of the steering committee of NCGCAP and. ARIJ also participated in the dissemination of information concerning Palestinian awareness regarding poverty in the Palestinian Territories.

▪ **Palestine Economic Policy Research Institute (MAS)**

ARIJ became a member of the food security monitoring committee, which recently was established by MAS.

▪ **Economic and Social Development Center of Palestine (ESDC)**

ARIJ has continued its cooperation with ESDC through the LIOPT project implementation, institutional development and management system. Other several joint project proposals were submitted for potential funding.

▪ **Palestinian Non-governmental Organization Network (PENGO)**

ARIJ is involved actively in all PNGO network activities, which includes besides the weekly steering committee meetings, ARIJ Became head of certain committees to follow up issues such as the agricultural sector working group, UN land registry, poverty and the European neighbourhood policy. After our election in the steering committee ARIJ were responsible of submitting position papers related to Development, Water & Environment, Settlements, political and negotiations, even more as leaders of the civil society in the West Bank and Gaza, ARIJ participated in various meetings for the Palestinian factions and the civil society after the hard deterioration of the situation in Gaza. On the other hand, the steering committee of PINO acts closely with the new ministers in issues related to the civil society and matters that concerns the political, economical and development in Palestine.

▪ **Agro-Eco Company**

ARIJ created contacts with Agro-Eco Company in order to develop concept proposal to be submitted to the Holland government aiming to develop a Palestinian agricultural rural production and enhance its capacities for exportation through improving the performance of the existing agricultural cooperatives.

▪ **Palestinian Association for the Development of Internet2 (Padi2)**

Since ARIJ is one of the cofounders of the association and member of both the technical and administration committee, ARIJ has continued its participation in the activities regarding PADI2. The conducted activities focused on selecting the suitable contractor for Internet connection, developing the administration policy for the users and internet speed and taking part of the negotiation with Paltel to provide inner-connection between the partner institutions.

▪ **Agricultural Rural Development Initiative (ARDI)**

The established union "Palestinian Rural Development Initiative" was formulated and ARIJ as the secretariat has prepared all necessary documents and submitted to Ministry of Interior to register the union to start its official activities. ARIJ and its partners have continued their efforts to register the formulated "Palestinian Agricultural Rural Development Union" (ARDI-Palestine). On regional level ARIJ has continued its contacts with Mediterranean Eco-Operation to find sources of fund, to activate the regional ARDI coalition and to start implementing some activities to benefit Palestinian rural people. Both parties are planning to conduct a regional conference during the year 2008 to develop the mechanism of regional cooperation and rural development strategies and action plans.

- **Land Research Center (LRC)**

The organizational partnership between LRC and ARIJ continued and improved, especially in monitoring Israeli Settlement activities and natural resources.

- **Arab American University of Jenin (AAUJ)**

ARIJ has continued monitoring and maintaining the donated air quality unit, which was established at Jenin University under the activities of a regional project that focus on monitoring air quality.

## **1.2. Connections with Regional and International Institutions, Bodies and NGOs**

ARIJ continued its cooperation with the civil society institutions on local, regional and international levels through conducting joint research activities, participating in the conducted workshops and other related activities in agriculture, environment, natural resources management, etc. Following are some of ARIJ's carried activities and cooperation with the civil society organizations:

- **Master in International Cooperation and Development (MICAD)**

ARIJ is member the steering committee of MICAD program jointly with other Palestinian NGO's, University of Bethlehem and University of Pavia, Italy.

- **United Nation Environment Program (UNEP)**

ARIJ has continued providing UNEP with required services and information in the field of environment, natural resources and Palestinian Authority capacity building.

- **Consolidated Appeal Program (CAP)**

ARIJ is a member of Consolidated Appeal Program (CAP), which is led by FAO and OCHA. ARIJ has participated in developing the Need Analysis Framework (NAF) for the agricultural sector for the first half of the year 2007. Additionally, ARIJ has submitted two emergency projects in agriculture and food security; one of them will be included in CAP 2007 and the second one in CAP 2008. Additionally, ARIJ became a member of CAP in water and sanitation sub-sector through which two projects proposals for wastewater management were submitted by ARIJ.

- **Action Against Hunger- Spain (ACF)**

ARIJ has continued studying the marketing system in Tubas area.

- **European Geostationary Navigation Overlay Service (EGNOS)**

ARIJ has continued to be a member of the MEDaCoN (Mediterranean EGNOS Data Collection Network).

- **ACDI/VOCA**

This year witnessed a special relationship with ACDI/VOCA, where a joint project proposal was submitted to the USAID fund. ARIJ has also continued the current activities on improving food security in the West Bank, especially in the Bethlehem and Hebron Governorates.

- **CARE international**

ARIJ has improved its partnership with CARE international through signing a strategic partnership. Based on this agreement ARIJ became a permanent partner to CARE International in ARIJ's fields of joint specialty.

- **Spanish Cooperation**

The Spanish Cooperation has continued their support to ARIJ emergency program for rural areas and has continued the joint work on agricultural sector review. Additionally, the SC nominated ARIJ to benefit from AZAHAR program to conduct village profile study for Hebron Governorate. Moreover, ARIJ has transferred APIS (Agricultural Project Information System), which is funded by the Spanish Cooperation, to FAO (Food and Agriculture Organization) to takeover and updating it. Therefore, APIS become under new electronic address which is <http://www.apis.ps>

- **Swiss Agency for Development and Cooperation (SDC)**

Through the core fund project, the SDC provides ARIJ with financial contribution in implementing virtual projects, those that need contribution from applicants such as monitoring Israeli settlements activities, implementation of waste water treatment units and dissemination of information to improve

awareness of people regarding geopolitical environmental and natural resources management issues. Furthermore, the SDC has extended its support to ARIJ through funding the Status of Environment in the West Bank report and database through which all updates, changes, challenges, and developmental scenarios were developed and discussed to become as awareness and decision support system for the Palestinian stakeholders and planners.

- **The Australian Agency for International Development (AusAID)**

The AusAid are planning to issue a call for proposals for the Mediterranean Region and based on the current good relation between AusAid and ARIJ and its partners in the current LIOPT project, the AusAid is encouraging the partners to submit for LIOPT 2.

- **E-wash Committee**

ARIJ has continued participating in the e-wash monthly meetings sharing the available information and experiences with others regarding the water and sanitation matters with the aim of improving the available data and development projects.

- **Mennonite Central Committee (MCC)**

The MCC continued their support of ARIJ programs, especially in the fields of the dry land farming development program, water management and waste water treatment activities on the community, as well as in the field of vulnerable and poor Palestinian Communities.

- **Canadian Food Grain Bank**

Bank experts visited ARIJ and discussed the possibility for future coordination and support for field crops and forages developmental programs in dry areas of the Palestinian Territories and they are planning to continue their support for additional activities. Currently, the Canadian Bank is funding the ARIJ dry land farming program in partnership with the MCC.

- **Food and Agriculture Organization FAO/ World Food Program**

FAO and World Food Program are working with ARIJ on CAP (**Consolidated Appeal Program**) and NAF (**Need Analysis Framework**), where ARIJ became a member for food security, water and sanitation, and agriculture issues. ARIJ is going to submit several proposals to CAP project 2008.

- **Bioclean Co.**

ARIJ has continued its contacts with Bioclean and is willing to order some units for waste water treatment to test the units' performance and suitability for Palestinian conditions.

- **Arab Science and Technology Foundation (ASTF)**

The relationship with ASTF has improved. Both ARIJ and ASTF are working to conduct a regional conference for research strategies in the Arab countries and proposed to be in Palestine.

- **International Center for Agricultural Research in Dry Areas (ICARDA)**

Coordination and contacts continued between the organizations especially with ICARDA office in Jordan through which a concept paper for potential joint activities will be developed to empower the relationship and apply some joint activities on the ground.

- **United Nations Economic and Social Commission for Western Asia (Un-ESCWA)**

ARIJ has participated in the Workshop on National Launching of the Regional Campaign on Secure Tenure and Good Urban Governance – the Jordanian Initiative.

- **Arab Town Organization (ATO)**

ARIJ has Participated in the expert group meetings on Urban Governance and the Millennium Development Goals: towards the implementation of target 11 "Equitable Cities".

- **Habitat International Coalition (HIC)**

ARIJ has get the primary acceptance for a financial support for a joint pilot project for land registration damages incurred due to the construction of the Segregation Wall.

- **United Nations Human Settlements Program (Un-Habitat) – Global Urban Observatories**

ARIJ has developed a partnership aiming at building an Urban Observatory in the Bethlehem area.

## **1.2. DISSEMINATION OF INFORMATION**

### **1.2.1. ARIJ in the Media**

During the year 2007, significant growth in the number of visitors to ARIJ website was noticed through which the number of hits reaching 2, 92 millions. Additionally, up to 5, 64 millions hits were recorded for the POICA (Monitoring Israeli Colonizing Activities in the Palestinian Territories) website (POICA's web address is <http://www.poica.org>) between January 07 and December 07.

To meet the high demand on ARIJ data and publications, it was decided to increase the capacity of ARIJ main server to 1.2 terabyte. This will accelerate the internal network and assist in compiling more of ARIJ publications and data on its website to become available to the users everywhere and anytime.

ARIJ has continued its work on increase the local communities' awareness regarding several issues such as the environmental issues, natural resource management, geopolitical conditions and Israeli colonizing activities. Towards this goal, ARIJ's staff participated in a number of international and local TV programs and presented the maps and data. Several presentations were made throughout the twelve months for different international groups and decision makers and many articles, case studies, and reports were published in the newspapers.

ARIJ has published several reports in different local newspapers, such as Al-Quds, Al-Ayyam, Jordanian Al Dostoor, WAFA & MAAN news agencies local and International TV's such as Al – Jazeera, , BBC.....etc. (both in Arabic and English) the main publications for ARIJ related to water, environment, land use, settlements expansions, confiscation orders and most importantly the continuous changes in the wall. In addition, ARIJ has published several extension booklets especially in the field of agriculture and food processing. On the other hand, ARIJ has also been concerned of the water & environment issues informing the local community, ministries and the leadership of the latest threats and provocations from the Israeli side related to this issue. On the other hand, ARIJ has kept the interested people in ARIJ activities informed about its conducted activities (workshops, meeting and visitors), latest publications and technical reports in the different field of environment, natural resources managements and the impact of Israeli settlement activities including the separation wall, in addition to national and international events.

### **1.2.2. Conferences and Workshops**

ARIJ team participated in different conducted workshops and conferences related to its field of work such as water, agriculture, biodiversity, land use, monitoring Israeli settlement activities and planning. ARIJ has participated in 101 different workshops and conferences conducted abroad (10%) and locally (90%) (Annex 2).

### **1.2.3. Meetings and Visits**

The year 2007 witnessed many activities performed by ARIJ including visits of different delegations and key persons. The total number of performed visits and meetings reached 208 of which 34% represents foreign and international organizations, 56% from local Palestinian bodies and 10% from Arab countries (Annex 3).

### **1.2.4. Presentations**

As part of its publicity campaign in improving the awareness of local, regional and international parties, ARIJ organized several presentations highlighting the geopolitical situation, its impact on the Palestinian natural resources and its sustainability to different key visitors and delegations at ARIJ premises and/or other places. Consequently, up to 68 presentations were given by ARIJ including updates in different aspects of which 62% were for foreigners, 3% for the Arab countries and 35% for local Palestinian bodies (Annex 4).

### **1.2.5. Web Visits**

ARIJ website noticed a significant increase in the overall number of visitors during the year 2007. The number of hits of ARIJ website reached 8,551,845, with daily average hits of 18-28 thousands. The total

number of recorded hits significantly increased in year 2007 compared with the year 2006 by 2,413,526 visits (8,551,845 - 6,138,319).

**Table 1:** ARIJ homepage changes in the number of visits between the year 1999 and 2007

Year	Number of Hits
1999	516,142
2000	1,277,561
2001	2,191,187
2002	1,734,378
2003	3,142,746
2004	3,904,997
2005	4,667,248
2006	6,138,319
2007	8,551,845
<b>Total</b>	<b>32,124,423</b>

## 1.2.6. Publications of the year 2007

During the year 2007, several books, papers, reports, posters, leaflets, booklet and fact sheets were prepared, printed and published as follows:

### 1.2.6.1 Papers

- A position paper in response to the "Draft Permanent Status Agreement of Environmental Cooperation as Amended on X". Submitted to the Negotiation Team of the Palestinian National Authority (PNA), 2007.
- Autarky in the Occupied Palestinian Territories in Opposition to World's Globalization. 2007.
- Barqan Industrial Zone, 2007
- Disaster Mitigation towards Sustainable Development in the Occupied Palestinian Territory (the West Bank and Gaza Strip), 2007.
- Geopolitical Status in the Occupied Territory- May 2007.
- Israeli Violations against the Palestinian Environment, 2007
- Monthly report series for Monitoring the Israeli Practices: January, February, March, April, May, and June, July, August, September, October, November, December, 2007.
- Planning Towards a Sustainable Land Transportation System in the Future Palestinian State, 2007.
- Planning Towards Sustainable Land Transportation System in a Future Palestinian State, 2007.
- Policy Tools towards Sustainable Land Use and Urban Environmental Management at Municipal Level under a Transitional Political Context – The Case of Bethlehem District. December 2007
- Poster of the Geo-political Status in the OPT – April 2007
- Preparing a small dossier about “Jabal Al-Taweel (Pesagot)” – Birzeit University “Undergraduate Architectural Students” –November
- Quarter (January - March), 2007
- Poverty Indicators in the Occupied Palestinian Territories, 2007.
- Potential mechanisms for resolution of the water conflict between Palestinians and Israelis.
- Rhetoric and Reality in Regard to the Water Conflict in the Holy Land and the Neighbouring Countries. 2007.
- Settlers' violations against Palestinians environment of Wadi Foqin and Special edition ‘Fact Sheet’ to Commemorate “Earth Day” March 2007 (English-Arabic), 2007.
- The Geopolitical Status in the Occupied Territory- May 2007
- The Geopolitical Conditions in Bethlehem Governorate, July 2007 (English)

- The Geopolitical Conditions in Qalqiliya Governorate, March 2007 (English)
- The Geopolitical Conditions in Salfit Governorate, August 2007 (English)
- The Israeli Colonization Activities in the Palestinian Territories during the 1st Quarter (April - June) , 2007
- The Israeli Colonization activities in the Palestinian Territories during the 3<sup>rd</sup> quarter (July - September) 2007
- The Israeli Colonization activities in the Palestinian Territories during the 4<sup>th</sup> quarter (October - December) 2007
- The Status of the Environment in the OPT – July 2007
- Water agreements between Israel and Palestine and the region's water argumentations between policies, anxieties and sustainable development, 2007

- الواقع البيئي الراهن في منطقة يطا - محافظة الخليل 2007
- تقييم دراسة الإستراتيجية الوطنية للحكم الإداري الفلسطيني" – محافظة بيت لحم 2007
- تطوير سياسات وأدوات نحو تنمية مستدامة في ظل وضع سياسي غير مستقر 2007
- أزمة المياه في محافظة بيت لحم 2007
- تقييم الوضع البيئي في قرية نعلين - /حافظه رام الله (باللغة العربية والإنكليزية) 2007
- الكارثة البيئية في قرية أم النصر 2007
- الأثار البيئية الناجمة عن انهيار أحواض المياه العادمة في قرية أم النصر شمال قطاع غزة 2007
- إن الحق في المياه هو حق إنساني أساسي من حقوق الإنسان يتساوى مع الحق في الحياة ذاتها (باللغة العربية والإنكليزية) 2007
- نظرة إلى مفهوم التنمية المستدامة في الأراضي الفلسطينية المحتلة 2007

#### 1.2.6.2 Books:

- Atlas: 40 Years of the Israeli Occupation of the West Bank and Gaza Strip (1967-2007). on line; [www.arij.org/atlas40](http://www.arij.org/atlas40). 282 pp., 2007.
- A Review of the Palestinian Agriculture Sector 2007 (English & Arabic versions)
- Status of the Environment in the Occupied Palestinian Territories. 225 pp., 2007.
- Policy Tools Towards Sustainable Land Use and Urban Environmental Management under a Transitional Political Context for the Municipalities of Bethlehem, Beit Sahour and Beit Jala, the Bethlehem Governorate. PRIPODE Program. 112 pp., 2007
- Geopolitical Status of the Bethlehem Governorate. Part of the project entitled: "Monitoring Israeli Settlements' Activities in the Occupied Palestinian Territory (OPT). Applied , 50 pp., 2007
- Geopolitical Status of the Qalqiliya Governorate. Part of the project entitled: "Monitoring Israeli Settlements' Activities in the Occupied Palestinian Territory (OPT). Applied , 2007
- Geopolitical Status of the Salfit Governorate. Part of the project entitled: "Monitoring Israeli Settlements' Activities in the Occupied Palestinian Territory (OPT). Applied , 2007

- تطوير سياسات وادوات نحو تنمية مستدامة في ظل وضع سياسي غير مستمر
- الدليل العلمي للتغذية والغذاء الصحي

### 1.2.6.2 Booklets and Leaflets

1. Joint publication with ARIJ, CARE and ESDC
  - The modern methodologies for Bees management, 2007
  - Soil solar sterilization, 2007
  - The training manual for composting, 2007
2. Three leaflets under the tile of the Wastewater management in the Occupied Palestinian Territory and the Wastewater treatment Technology



### 1.2.6.3 Newspaper articles

- اختتام حملات التوعية المجتمعية التي نظمها معهد (أريج) ضمن مشروع بيت لحم 21
- اختتام دورة تدريبية نظمها معهد أريج ( ضمن مشروع بيت لحم 21
- الأولى من نوعها في فلسطين: افتتاح محطة لمعالجة المياه العادمة في نحالين
- معهد الأبحاث التطبيقية – القدس (أريج) يصدر تقرير عن الواقع البيئي في الأراضي الفلسطينية المحتلة
- صدر حديثاً عن معهد الأبحاث التطبيقية- القدس (أريج) الواقع البيئي في الأراضي الفلسطينية المحتلة عام 2007
- لحل مشكلة التلوث:مشروع لمعالجة المياه العادمة في قرية نحالين
- اختتام دورة تدريبية حول استخدام تقنيات نظم المعلومات الجغرافية وإدارة قواعد البيانات ومراقبة التغيرات البيئية نظمها معهد أريج ضمن نشاطات مشروع تطوير نظام معلومات جغرافي بيئي متكامل لقطاع غزة
- الجدار والاستيطان يعزلان 134 بئراً و62 نبعا

## **CHAPTER III: INSTITUTIONAL DEVELOPMENT OF 2007**

### **1. Human Resources Capacity and Development**

During this year, ARIJ witnessed a number of staff changes. ARIJ continues to focus on the development of its human resources as an essential ingredient for institutional development. The high demand for ARIJ activities and the approved projects by donors and the high turnover in its staff causes interruptions in the smooth running of its research operation. This calls the attention of ARIJ's input of trained professionals in the Palestinian institutions which is firstly, a recognition of ARIJ capabilities and secondly, a recognition of ARIJ's contribution to the process of Palestinian institutional capacity building. Therefore, ARIJ has worked on attracting new employees for the purpose of growth, sustainability and development.

The total number of employees during the year 2007 ranges between 62 and 72 employees. In an effort to combat the high turnover of employees, the board of trustees decided to provide incentives for rewarding the staff who excel in their performance.

It is worth emphasizing that ARIJ staff is expert in different fields of natural resources, land use, agriculture, biodiversity, environment, administration and finance, IT and management and planning. They have diverse and varying levels of education, ranging from Diplomas, Bachelor Degrees, Masters Degrees, PhDs and Post PhDs.

ARIJ continue developing its human resources capacities through offering and/or encouraging staff to apply for scholarships to enhance their skills and knowledge in order to maximize their abilities and their role in the Institution. ARIJ also believes in the international exchange of culture and knowledge and has, therefore, developed an internal system to host the international interns and volunteers as well as developing the volunteer/intern manual to manage and follow their residency, financing system, security and satisfaction. The selection is based on the received qualifications of applicants and the need of ARIJ for their experiences. This year, ARIJ hosted 5 volunteers of whom 3 are females and 9 interns of whom 5 are females

### **2. ADMINISTRATION AND BUDGET**

ARIJ has continued to implement its institutional development strategy through creating sustainable, functional and transparent administration and managerial systems. As part of its commitment to effective management; and while believing in the values of transparency and good governance, ARIJ launched an institution development project starting 2006. Through this self-capacity building project ARIJ aims to adapt its managerial performance to international requirements of NGO management standards; enabling the institute to undertake a wider range of sustainable projects in its main thematic areas. Moreover, this project aims at enhancing the institute internal control system which shall as a result contribute to its monitoring and evaluation competence. In keeping with these goals, the actions taken by the institute include the application of sound financial and human resources policies and procedures, in addition to employing a highly developed information system.

#### **2.1 Outputs**

1. Producing four manuals that provide a complete collection of the institute policies and procedures categorized as follows:
  - a) Financial Management & Accounting Manual
  - b) Human Resources Manual
  - c) Project Management Manual
  - d) Administration Manual.
2. Enhancing the institute's communication procedures to serve for an efficient implementation of the four manuals; by introducing practical form templates.

3. Developing an electronic data application - which shall be referred to by 'ARIJ e-office'. This application aims for providing a comprehensive information system for the developed procedures, in addition to saving time and reducing paper use.
4. Building the capacity of the administration employees by providing training and introducing advanced applications to improve procedures in the departments of procurement, accounting and human resources.
5. Establishing a solid and effective monitoring and internal audit guidelines.

## **2.2 Methodology**

Sustainable development, with its management, technological and institutional aspects, clearly encompasses human resource development. And since ARIJ already promotes creativity and innovation, the choice was in favour of developing the institute through involving its own personnel instead of hiring external consultants. In addition to building staff capacities this approach allows for applying methodologies that best suit the real development needs of the institute; whereas, most business solution firms, offer previously designed templates that do not necessarily meet ARIJ specific requirements. Furthermore, the cost of hiring such firms was not within the projects' budget.

- Review and study the institute's previous oral and written bylaws.
- Analyze and interpret written regulations and guidelines.
- Perform complex professional and administrative support for the different departments of the institute.
- Research, develop, and recommend a variety of procedures and applications.
- Introduce new policies, and guidelines through consultation and brain storming sessions with the institute's staff members.
- Draft and edit the modified policies and bylaws in a form of specialized and comprehensive manuals with fully integrated procedures that are easy to understand.
- Design efficient templates with professional layout; fine-tuned to eliminate bureaucracy and easy to customize.
- Plan and design a complete information system for the introduced procedures.
- Perform advanced programming tasks to transfer the designed information system into a data software application
- Carry out testing for the integrated data applications.
- Train administration staff on the employment of new policies, forms, and data applications.
- Introduce policies, procedures and data applications use to all ARIJ staff members.
- Present the produced manuals to experts who will provide professional review assessment, and implement suggested recommendations.
- Prepare presentation regarding contents of the manuals for the purpose of board of directors' approval.

The financial manual has been completed, and implemented at the beginning of the year 2007, ARIJ has issued the first manual and has started implementing all polices and procedures that are included in the manual.

## **2.3 ARIJ Financial Manual**

After the completion of ARIJ Financial Management & Accounting Manual in the year 2006, the year 2007 was devoted for the implementation of the manual by the administration staff. So, during this year the manual was submitted to various parties for review and approval including: the board of directors, financial auditors, as well as projects' donors.

To recollect on the previous year, ARIJ financial manual is a technical accounting guide that complements guidance on handling ARIJ financial policies and procedures, in addition to recording financial transactions system. The principles underlying the application of ARIJ accounting standards comply with local and international accounting standards. The manual is kept under constant review. It is updated regularly to reflect developments in international accounting standards and ARIJ bylaws. Any amendments to the manual must be authorized by the board of directors on a yearly basis.

The financial manual is highly welcomed by the hard-pressed finance professional. It is be particularly useful to those in small and medium-sized institutions, where institute restructuring, a more complex and urgent institute environment and greater regulation mean that the finance profession must get involved in the whole range of management tasks from functional responsibilities such as procurement, fixed assets management, to employment and NGOs law.

A reliable and practical information resource, the Financial Manual is designed to solve ARIJ financial and general management problems. Its focus is on good institution practices, with a strong emphasis on practical application to the problems of the day rather than theory.

Subscribe to the Financial Manual and ARIJ staff will gain detailed guidance on issues that affect ARIJ success at work. It brings diverse, wide-ranging, reliable advice into one convenient information source that is regularly updated to ensure that ARIJ will always have accurate information.

Through implementing the manual, ARIJ staff members were given the opportunity to learn quickly from the hard-won experience of, capacity building staff, senior accountants, local and external auditors, and donors. And while the financial manual was designed to be a reliable information source with a strong emphasis on practical application rather than theory, the capacity building team provided on-job training for ARIJ administration employees. This training aimed at building confidence in areas as diverse as information technology and strategic planning; offering a wide-ranging advice on how to cope efficiently with general financial management and accounting problems. As a result the implementation of the financial manual enhanced the system by achieving the following:

### **2.3.1 Manual Definition:**

This Financial Manual is the technical accounting guide that complements guidance on handling ARIJ financial policies and procedures, in addition to recording financial transactions system. The principles underlying the application of ARIJ accounting standards comply with local and international accounting standards.

The manual is kept under constant review. It is updated regularly to reflect developments in international accounting standards and ARIJ bylaws. Any amendments to the manual must be authorized by the board of directors on a yearly basis.

### **2.3.2 Manual Objectives**

- Provided guiding principles of approved financial policies such as; authorization limits procurement policy, travel policy, accounts payable system and payroll and benefits policies.
- Provided instructions of how to put approved accounting policies in practice, through describing transactions like; making payments, calculating salaries, recording transactions, filing supporting documents, handling cash, carrying out bank reconciliation, and preparing various financial reports for both managers and donors.
- Updated the accounting system according to the new chart of accounts and bookkeeping entries presented in the financial manual; introducing and applying international accounting standards
- Helped the employees to identify with their responsibilities, by understanding how the roles of financial management, internal audit, procurement, and accounting fit into the entire financial system.
- Operated an effective system of internal control, by making sure that the series of implemented processes and procedures relate to the concepts of control such as; segregation of duties, proper authorization, asset accountability, safeguarding of assets, reliability of financial records, and adequate documentation for all accounting transactions.

### **1.2.4 Human Resources Manual**

ARIJ desires to maintain a competent, stable, and diverse workforce that is well informed in matters affecting employment. The institute also strives to develop and maintain the positive work environment needed to recruit and retain capable, committed, and caring employees. Consequently,

ARIJ realizes that clear personnel policies and procedures are core to the effective management of individuals within any organization. All employers need to communicate their standards and expectations to their employees, in order to minimize conflicts and disputes in the workplace. While many organizations already have personnel policies and procedures, they often fail to formalize them and communicate them effectively to their employees. This results in inconsistencies of application across the organization, which may then leave the organization open to challenge, particularly if individuals feel that they are being treated unfairly. It is, therefore, essential that organizations develop clearly written, workable personnel policies and procedures.

Prior to the institution development project, many HR policies and procedures were included as part of ARIJ general bylaws; other policies remained verbal. Throughout the year of 2007 ARIJ capacity building team, has managed to draft the first ARIJ comprehensive HR manual; modifying previous policies and introducing new procedures and applications. The produced HR manual includes a collection of human resources, guidelines developed to assist ARIJ management and its human resources department with daily human resources management activities; consisting of integrated procedures, policies, and practices; and serving as a reference document for employees regarding their rights, responsibilities and obligations. The policies and practices of ARIJ HR manual are adapted to the legal frame work of the Palestinian labour law, through the contributions and enhancements of ARIJ management and general assembly members.

The manual covered the key issues concerning HR management at ARIJ; covering topics such as: job descriptions; recruitment and selection; employment; payroll processing; attendance; vacations; health and safety; employees' benefits, travel policy; employee development; performance evaluation; code of conduct; disciplinary procedures, and end of service.

As a thorough understanding and working knowledge of the introduced policies and procedures is necessary for the effective management of the HR department, training sessions were arranged by the capacity building team. These sessions presented an overview and explanation of HR manual; introducing a whole new set of applications. As a result these applications encouraged support service and professionalism in the interactions of the HR department with employees; with ARIJ management, and with members of ARIJ stakeholders. The following are some highlights of HR manual policy:

1. ARIJ HR manual is a documentation of ARIJ personnel policies, rules, regulations and procedures for its national Employees. These policies, rules and procedures have been developed to design the framework in which to define, plan, organize, control and develop human resource throughout the Institute. ARIJ manual will provide the personnel with an orientation to their rights, responsibilities and obligations as well as acting as a guide for managers and supervisors in the administration of their staff and staff.
2. ARIJ HR manual is crafted around the policies and procedures of the Palestinian legislation and adapted to the legal structure within which ARIJ staff work, enriched by ARIJ General Assembly experience and knowledge.
3. It is the duty of each employee as well as ARIJ management responsibility to ensure that all procedures within ARIJ manual are understood, respected and followed.
4. The policies and procedures in this manual do not apply to Volunteers and Interns. Conditions of employment are processed individually in the Volunteers and Interns Work Manual.
5. Policies and procedures are subject to modifications and changes for future development in the field of human resource management. All staff members and supervisors will be kept up-to date with all the changes and will be formalized by revisions in the manual
6. These changes are part of the ongoing environmental variations that are simulated in the socio-economic and political situation in the country. However, any modification of the procedures and regulations will be subject to a revision based on the advantages, benefits and responsibilities of the employees and the Institute's administration.

7. Conflict of Interest Policy: an individual shall be considered to have a possible conflict if either:
  - the individual has or appears to have any material; financial or other interest which may impair the individual's judgment in carrying out the responsibilities delegated by ARIJ
  - The individual may gain a personal benefit from the knowledge of information confidential to ARIJ.
8. If an individual believes he or she may have a conflict of interest, the individual shall report such concerns in writing to the HR officer and refrain from further participation until the conflict can be reviewed and resolved.
9. Prohibited Workplace Violence: ARIJ seeks to maintain a safe, healthy and secure work environment. It is ARIJ goal to create a workplace free from violence, threats, harassment, intimidation, and other disruptive behavior on its property. Violence or threatening behavior can include physical acts of violence, gestures, intimidating presence, oral or written statements, and sexual assaults.
10. Employees play a major role in ARIJ efforts by complying with this policy, contributing to a respectful atmosphere, treating all threats seriously, and reporting incidents immediately without the fear of reprisal or criticism. ARIJ treats reports of threatening behavior or violence seriously and will take appropriate action in response such as immediate removal from ARIJ property, suspension, termination and/or referral for criminal prosecution. ARIJ has the right to search any area or property, including personal property, in order to investigate reports of workplace violence.

#### **1.2.4 Communication Procedures**

Good communication is one of the basic functions of effective management in any organization. Therefore, and as basic communication tools, ARIJ capacity building team has succeeded to introduce a comprehensive set of processes, templates, forms, checklists charts, tables, in order to facilitate for an efficient implementation of the four manuals. This system was designed to have an effective and speedy communication process; avoiding misunderstandings, confusion or distortions of facts and establishing harmony internally among departments; and externally through communicating with all ARIJ stakeholders.

#### **1.2.5 E-Office Application**

One of the biggest challenges for the institution development project was to introduce ARIJ e-office; a new software application that links financial; personnel and project related data. In addition to enhancing the communication system, the e-office application is designed to save procedures time and minimize paper use. The main goal achieved from this software, however; is the development of a project-based payroll system. Besides its core funding the institute operates on project based funding; thus, allocating personnel cost to the undertaken projects on a monthly basis represents a major complexity for its financial management. So, the developed payroll application shall facilitate the process not only by calculating salaries and producing an improved salary slip; but also by distributing salaries; benefits; and end of service costs to various projects. This shall contribute to allocating personnel cost on an actual basis, in addition to documenting these charges for the accounting system.

Through the combined effort of both the capacity building team and ARIJ information technology (IT) unit, ARIJ e-office was designed and programmed throughout the year 2007. During the coming year 2008, the IT team members intend to work on testing and modifying the system. The HR staff, on the other hand, shall be introduced to the system by entering and updating personnel data, in addition to receiving required training on the implementation by the IT staff.

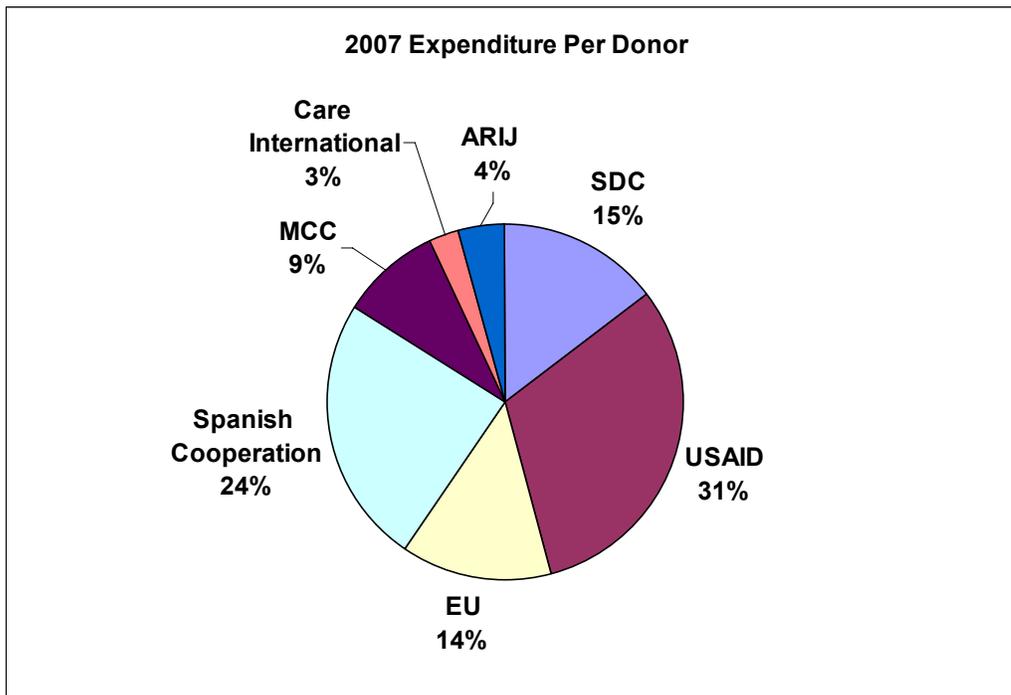
### 1.2.6 ARIJ Actual Expenditures for the Year 2007

ARIJ enjoys multidisciplinary funding in addition to the Core Funding (SDC 15%) from the Swiss. The following figure and table describes ARIJ actual expenditures for the year 2007 where the main donor is the USDA (ACDI/VOCA 31%) followed by, Spanish Cooperation (24%), EU (14.4%), MCC (9%), Care International (3%), in addition to the generated income from the executed consultancies and services by ARIJ (4%).

**Table 1: ARIJ Expenditures per Donor for the Year 2007**

Project	Donor	Paid
1	SDC	421,892.44
2	USAID	878,898.27
3	EU	392,799.35
4	Spanish Cooperation	693,216.05
5	MCC	260,451.05
6	Care International	78,950.82
7	ARIJ	118,255.18
<b>Total</b>		<b>2,844,463.16</b>

**Figure (4): ARIJ Actual Expenditure per donor for the Year 2007**

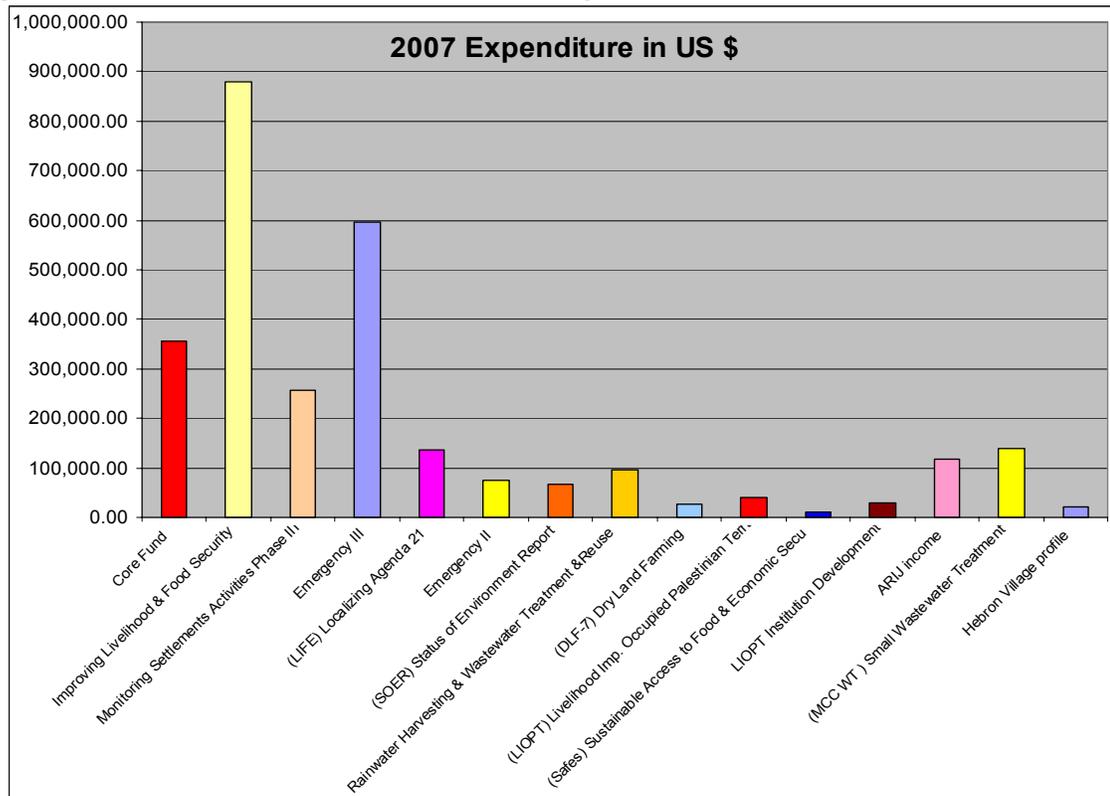


However, we can take a closer look on ARIJ expenditures for the year 2007 as described in the following table and figure:

**Table 2: ARIJ Expenditures per Project for the Year 2007**

Project	Project	Paid	Percentage
1	Core Fund	356,282.49	12.53%
2	Improving Livelihood & Food Security	878,898.27	30.90%
3	Monitoring Settlements Activities Phase III	256,327.70	9.01%
4	Emergency III	597,415.03	21.00%
5	(LIFE) Localizing Agenda 21	136,471.65	4.80%
6	Emergency II	75,388.99	2.65%
7	(SOER) Status of Environment Report	65,609.95	2.31%
8	Rainwater Harvesting & Wastewater Treatment & Reuse	95,109.69	3.34%
9	(DLF-7) Dry Land Farming	26,441.58	0.93%
10	(LIOPT) Livelihood Imp. Occupied Palestinian Terrt	38,876.96	1.37%
11	(Safes) Sustainable Access to Food & Economic Secu	11,665.42	0.41%
12	LIOPT Institution Development	28,408.44	1.00%
13	ARIJ income	118,255.18	4.16%
14	(MCC WT ) Small Wastewater Treatment	138,899.78	4.88%
15	Hebron Village profile	20,412.03	0.72%
<b>Total</b>		<b>2,844,463.16</b>	<b>100%</b>

**Figure (4): ARIJ Actual Expenditure per Project for the Year 2007**



## **CHAPTER IV: PLANNING AND PROVISION**

### **1. ARIJ Provision 2008/2010**

In the last few years, ARIJ has condensed its activities in conducting more development projects in order to achieve its mission by:

1. Improving and developing plant production in the marginalized areas of Palestine.
2. Reducing poverty and improving food security.
3. Resolving complex problems and enable people to sustain the environmental systems that support their communities.
4. Increasing and enhancing water harvesting in order to face greater obstacles coming in the future of the Palestinian community.
5. Supporting and boosting capacity building as well as community involvement at all levels.

In the light of this, ARIJ has witnessed significant advances concerning the overall performance of its activities, as the following indicators show:

1. Increase in number of employees.
2. Increase in the number of visits on the website.
3. Increase in the number of publications such as books, reports, articles, case studies and so on.
4. Enlarge the execution area with the local community.
5. ARIJ serves as a reference for all issues related to Settlement Activities, Water & Environment, Agriculture and Biodiversity.
6. Upgrade and improve the Information Technology and Administration systems.
7. Success in implementing new approaches for small and medium scale water management control.
8. Improve local seed and produce fertilizers more economically.
9. Increase in diversity of technical and financial support for ARIJ activities.
10. Preparing ARIJ workplan for the year 2008.

In spite of all the positive impacts and results mentioned above, there is a conspicuous change that should be taken into consideration for the following reasons:

1. There is a raise of ARIJ budget in a very short period that doesn't exceed two years.
2. There is an increase in the numbers of employees reaching 80 employees for some months.
3. ARIJ has been performing in wider perspective concerning its research and implementation projects.
4. There is a considerable raise in networking, cooperation and partners either locally or internationally, such as CARE international.
5. The uncertainty of the political situation and the possibility for a change in working environment of all the Palestinian NGOs due to political changes.
6. The decline in exchange rate of the U.S Dollar in relevance to the Israeli Shekels as well as the increase in the inflation rate, all of which affect negatively on the performance of the employees and increase the pressure on ARIJ.
7. There is an overlooking for the scientific research and its development due to the increase in the implementation programs.
8. There is an increase in the unemployment rates and the poverty levels
9. There is an increase in demand for the development and implementation activities and emergency programs.

As a matter of fact, in the middle of these interactions, it is of utmost importance to provide innovative ways for facing these challenges, as for ARIJ, it has continued its development and work to reach its aspiration and meeting its goals.

Looking at the future of ARIJ in accordance to the local, national and international situations, it appears that is not an easy thing to proceed. To say the truth, there are lots of hopes that rely on the success of the peace process between the Palestinian and Israelis, but this doesn't reflect the fact of the Palestinian situation, as the upper limit of expected development and improvement in the following years at the Palestinian side, are as following:

- Provide an international plan to support and ensure the work of the current Palestinian Authorities, especially the operation budgets.
- Finance the international organizations in Palestine for the implementation of emergency plans and supportive actions as concluded in the CAP 2008 plan.
- Eliminate of the check-points inside the West Bank to facilitate the movement inside the cities of Palestine.
- Soldier on with separating the West Bank from Gaza Strip, as well as separating Jerusalem from all other areas of Palestine.
- Growth and support for the private sector by implementing a plan for the foundation of two new cities and creation of the peace bridge as well as the cooperative industrial zone in the Jamleh and Tarqumya cities.
- Neglecting the help and support of the Palestinian Non Governmental Organizations (NGOs),
- Increase of support for the international organizations, private sector and governmental organizations in Palestine.
- Increase in the number of the immigrants of the educated and experienced Palestinian individuals.
- Increase the demographic differences among the Palestinians and increase the gap between the poor and rich Palestinians.
- Decrease in the Palestinian Agricultural areas as a result to the Israeli practices and the growth of the urban areas leading to the deterioration of the agricultural sector especially the one depends on small ownerships, but the improvement of the profitable agricultural sector that depends on modern technology, intensive cultivation, and exportation.

Such scenarios would have its implications on ARIJ, which necessitate the provision of strategies that fits accordingly through focusing ARIJ efforts on several aspects as following:

- Intensify the work in the areas of monitoring and assessing the changes in the field of Palestinian natural resources including land, water, vegetation cover and infrastructure.
- Continue monitoring the status of environment in Palestinian Territory.
- Conduct *Environmental Impact Assessment (EIA)* for the suggested developmental projects and study its impacts on the Palestinian environment.
- Continue adopting the sustainable strategy for the survival of the marginalized rural Palestinian farming communities and activate the societal participation in the development.
- Set strategies and mechanisms that should be adopted to keep the sustainable development in Palestine.

Hence to ensure that ARIJ would be capable of running all the mentioned responsibilities, it has to provide appropriate funding to run ARIJ different departments. Such a strategy would not be easy especially concerning the research programs including monitoring the change of the status of natural resources, which is not expected to be of interest to the donors. Hence, ARIJ has to join partnerships, conduct investment projects in its working fields to ensure the sustainability of its programs. ARIJ work plan for the coming two to three years is mentioned in the following two sections.

## 1.2 ARIJ technical Work plan for the year 2008

ARIJ is willing to continue the implementation of the on-going projects and to further participate in new projects, especially those that will get acceptance during the year 2008. ARIJ is also planning to continue its scientific research in fields of natural resources and sustainable agriculture. ARIJ has other responsibilities that need to get accomplished during the year 2008 such as the following up, updating, and running of local services, capacity building and awareness campaigns, field work, presentations, workshops and meetings, GIS services, and technology. ARIJ is planning to initiate funds for new project proposals.

Part of ARIJ planning mechanism is the development of research at all its fields of expertise. ARIJ has submitted its profile as center of excellence in natural resources management and center of geoinformatics to be identified by the PRC as a national center specialized in these items.

### 1.2.1 Proposed Activities for the Natural Resource Management Program

1. Continue monitoring the Israeli settlements expansion activities
2. Conduct environmental impact assessment (EIA) for relevant suggested projects.
3. Conduct a pilot project to assess the implications of the segregation wall in four Palestinian communities in cooperation with the HIC.
4. Development of settlements elimination manual.
5. Establish a composting facility in the Hebron District.
6. Establish a national record concerning the implications of segregation wall in cooperation with "حصر الأضرار" committee.
7. Establish an environmental Palestinian village.
8. Establish technology centre for environmental issues.
9. Follow up the Wastewater Treatment Plant project in Nahhalin village and the implementation of relevant projects in other areas in PT.
10. Follow up the production of compost on medium and large scales.
11. Implement wastewater treatment projects on household level and its extension.
12. Follow up the urban growth in the PT areas and institutionalized the available urban data available at ARIJ.
13. Initiate online environmental magazine (half yearly) and environmental calendar
14. Initiate a program about desertification and Human dimension of environmental change in the OPT.
15. Localize and implement Local Agenda 21 in Hebron and other Governorates
16. Forecast Impacts of Climate Change and Variability on Water Supplies and Utilization in the North-Eastern Middle East or (Local Impacts and Threats from Climate Change).
17. Participation in the feasibility study for Al Bahrain qanal.
18. Participation in Galilio European network.
19. Prepare indoor environment of Palestinian schools and its effects on the comfort and performance of children.
20. Prepare the Jordan Valley Information System.
21. Publish the سلسلة الثقافة البيئية
22. Develop an interactive "Atlas of Palestine" and a cars tracking system using GPS and GPRS technologies.
23. Prepare tourist maps for Bethlehem Area in cooperation with Ministry of Tourism and Antiquities.
24. Publish the atlas of 40 years of Occupation.
25. Publish Interactive 1948 atlas.
26. Publish Interactive atlas of Jerusalem.
27. Update the environment information system and formulate committee for the support and sustainability of this project.

### **1.2.2 Proposed Activities for Sustainable Agriculture Program**

1. Continue working on developmental projects to improve the living conditions, livelihood and food security of marginalized rural areas in the PT and to initiate new relevant projects.
2. Continue working with ARDI Palestine, and develop a regional network serving this initiative.
3. Continue working on landraces' seed improvement program and establish unofficial seed system.
4. Introduce the medicinal and aromatic plants cultivation to the rainfed system.
5. Continue providing consultancy services in through field surveys and analytic studies to study the socioeconomic conditions, assess the local communities' needs for development and improvement, and the possibility to improve the agricultural products to go with the modern marketing and exporting requirements and standards.
6. Conduct a comprehensive agricultural survey for the different localities in Hebron governorate and then enlarge it to include the other governorates.
7. Conduct project for the improvement of fish introduction in agricultural ponds in the mountainous areas including the production of fish.
8. Develop the traditional food industry and initiate the first pilot industrial unit.
9. Develop agro-tourism and eco-tourism profitable projects.
10. Develop the traditional and organic Palestinian farm project.
11. Establish a farm for the reproduction of Shami and hybrid goats.
12. Establish a rural market in the southern area of the West Bank to facilitate the marketing of rural products through the different eco-geographical areas and encourage fair trade.
13. Implement capacity building program on both the individual and institutional levels.
14. Reactivate the Hydroponics units for the forages production.

### **1.2.3 Proposed Activities for Information and Technology Program**

1. Convert all ARIJ web mapping solutions to open source Mapguide.
2. Complete the development of ARIJ E-Office application including testing, launching and training ARIJ staff on the use of the system.
3. Develop a web based application for the Palestinian Environmental Information System (PEIS), in which the IT staff will be using open source geo-spatial solutions to accomplish the task. The decision of converting the system from a desktop application to a web application was made to offer the public the ability to use the system.
4. Develop and improve more effective and practical archive system.
5. Integrate E-Token security system into the driving test application that was developed by the IT program. The E-Token solution will be used to restrict the use of the system to student who has E-token installed on their computers. Since the system only supports Arabic and German languages a decision was made by the German company to develop the system to integrate more languages.
6. Participate in the 2nd METIS Training & Seminar in Cairo. METIS is the MEdiTerranean Introduction of GNSS Services, and as ARIJ is partner in METIS, it will be implementing the following activities in the year 2008:
  - a. Development of a "GNSS Regional Plan" with the 5 to 10 years scenario
  - b. Running a programme of training & awareness.
  - c. Performing service demonstrations involving local Palestinian actors. The Objective of MEDaCoN (Mediterranean Data Collection Network) demonstration is to make a continuous and real-time knowledge of the real status of the EGNOS extension system in the Mediterranean region.
7. Produce interactive atlas for Palestine.
8. Produce interactive atlas for Jerusalem.
9. Produce video tapes for ARIJ and its activities and programs.
10. Restructure ARIJ website and integrate more languages into the site.
11. Seek to get an ISO 2002 (ISO 9002) certificate.

### 1.2.4 ARIJ Potential Projects

Several project proposals were prepared during the year 2007. Some of these projects were developed and submitted and others still in the development process, whether by ARIJ staff only or jointly with other local and/or foreign organizations. Following is the potential proposals:

- A Proposed Compost Production Facility to Serve Eight Localities in the Hebron District.
- Assessing environmental and natural resources' sustainability in a future Palestinian State - Millennium Institute and United Nations' Agenda 21.
- Assessing environmental and natural resources' sustainability in a future Palestinian State - Millennium Institute and United Nations' Agenda 21.
- Developing a support system for assessing sustainability of a future Palestinian State - Millennium Institute and the European Union.
- Emergency Jobs Program (EJB)" in the Occupied Palestinian Territory (OPT). Related to waste management (water and sanitation systems), land reclamation and rehabilitation, agriculture infrastructure, and capacity building to sustain natural resources and income generations - ACDI/VOCA, USAID, USA.
- Enhancing Food Security in Marginalized Rural Areas of Bethlehem and Hebron governorate (phase 4) - Spanish Cooperation.
- Establishing a GIS based information system of the targeted village (Jalame).
- Establishing a Palestinian Centre for Environmental Technology and Education (CETE).
- EU Partnership for Peace 2008.
- Gender Mainstreaming and Integrated Water Resources in the Occupied Palestinian Territories - Gender-Water Alliance (GWA).
- GLOWA Jordan River Project, Phase III. Related to strategies for coping with climate change and water scarcity in the Jordan-River region, with the focus on agriculture, irrigation, water-resources' management and waste management -GLOWA Jordan River.
- Improving livelihood and agricultural activities of poor rural families in the southern part of the West Bank- CAP 2008.
- Improve food security of poor households in marginalized areas-MCC.
- Improving Rural Marketing System in Palestine (RMS) – SDC.
- Inland Air-Quality Impacts from Urbanization of the Lebanese-Israeli Coast
- Installing Onsite Small Scale Wastewater Treatment Plants in the Rural Areas of Jenin and Hebron Governorate.
- Introducing Small Scale Activated Sludge Filtration System for Wastewater Treatment in Ain Arik of "Ramallah Governorate in the West Bank.
- Land Registration of Damages due to the construction of the Segregation Wall in the West Bank area – Habitat International Coalition.
- Livelihoods, Income and Food Security Improvement in the Bethlehem and Hebron Governorates (LIFS) - PAZ Y COOPERACION/ Spain.
- Master planning the site area of the proposed Palestinian Center for Environmental Technology and Education- Osh Gorab, Beit Sahour.
- Red Sea to Dead Sea feasibility study.
- Potential Renewable Energy Resources in the Occupied Palestinian Territories.
- Potential renewable energy resources in the Occupied Palestinian Territories - "Energy Globe", Austria.
- Registration of damage incurred due to the construction of segregation wall in the occupied Palestinian Territory.
- Set up National Wastewater Reuse Regulations and Legislation/ Gaza Emergency Water Project II-Institutional Reform and Capacity Building Component for PWA.
- The Creation of a Traditional Shepherds' Farm in Beit Sahour City.
- The creation of a regionally traditional Canaanite Farm/horticultural centre in order to create local employment as well as to serve as a touristic, cultural, and educational center for the

local community and tourists/visitors.

- The Palestinian Environmental Village Profile: Mapping the Social and Physical Infrastructure of five localities in Ramallah and Al- Bireh Governorate.

### **1.3 ARIJ INSTITUTIONAL PLAN FOR THE YEAR 2008**

As already identified in the project's objectives, two more manuals need to be completed by the capacity building team in addition to other development plans. Thus, during the year 2008 the capacity building team intends to carry on with its institutional development by introducing the following:

#### **1.3.1 Project Management Manual**

While ARIJ is developing its sustainable programs by implementing a variety of projects, the need for grants management manual is becoming more essential. This grants manual shall function as a guide for all staff involved in any project related tasks covering the key elements of the project cycle, including project identification; design; implementation and evaluation. The manual shall contain, however, more emphasis on the implementation, as it is expected that most of the project participants have a good understanding of the project cycle. In addition, the manual is to introduce a solid project monitoring and evaluation procedures, which shall be applied practically through the employment of the e-office application.

#### **1.3.2 Administrative Procedures Manuals**

As the three previous manuals provide solid guidelines for all ARIJ financial and managerial transactions, this forth manual shall complete these procedures by offering information about the institute general administration policies. Thus, this manual is to clarify some administration topics like: the role of the board of directors; the chain of public relations; and the role of the staff committee. In addition the administration manual is designed to function as an office guide giving instructions on ARIJ day to day administration tasks including: vehicles system; office equipment; maintenance and cleaning. Finally, the manual shall introduce the chain of communication to new employees, and illustrate the use of communication tools like software applications and correspondence forms.

#### **1.3.3 Institution Development and Risk Management Assessment**

During the year 2005 and prior to the institution development project, ARIJ had hired an external firm to assess its organizational risk; the following major risks were identified as a result of the assessment:

1. *Political risks: Closures by Israelis impose significant risks that limit ARIJ staff ability to communicate with programs target groups and consequently the accomplishment of its projects.*
2. *Operational risks: ARIJ is exposed to the risk that its activities might not achieve its objective due to internal and external factors.*
3. *Financial risk: ARIJ is exposed to the risk resulting from its inability to secure the funds necessary to perform its activities.*
4. *Compliance risk: ARIJ is exposed to the risk resulting from non-compliance with donors as well as other regulatory agencies requirements.*
5. *Information technology risk: ARIJ is exposed to the risk resulting from using information technology as ARIJ is heavily relying on information technology in performing its activities.*
6. *Internal control risk: ARIJ is exposed to the risk internal control systems failure to prevent, detect and correct errors on a timely basis.*

As a direct achievement of the institution development project, it is reasonable to conclude that the integrated procedures have contributed to the minimization of the last three risks (4-6) to a great extent. Concerning the other risks, which are generated by both internal and external factors, ARIJ intends to carry on with its planning, organizing and controlling the institute's resources to eliminate negative outcomes. Throughout the coming year and as part of this process, ARIJ is planning to conduct a risk management workshop; involving representatives of all its stakeholders. The workshop is hoped to cover the main risk assessment issues generating results such as:

1. Identifying major risks that are still affecting ARIJ operations.

2. Recognizing potential liabilities that might negatively impact the institute's programs.
3. Establishing a risk monitoring strategy, to mitigate risks proactively.
4. Suggesting some risk controls; especially in relation to the security of future financial opportunities for the institute.

In addition to the workshop, and as part of a systemic process to manage risk, ARIJ is planning to hire an external consultancy firm in order to provide expert's solutions concerning organizational risk. The main outcomes that are to be expected from a specialized assessment include the following:

1. Conducting an evaluation of the implemented financial and administrative procedures; as resulted from the institution development project.
2. Identifying additional operational risks, and assess their real effect on ARIJ programs' sustainability.
3. Evaluation of ARIJ risk management approaches, and determine the adequacy of risk controls.
4. Suggesting administrative and programming improvements to existing controls.
5. Introducing practical solutions to major risks facing the institute.
6. Conducting a sample review of the institute programs' activities.
7. Assessing the impact of ARIJ programs on different stakeholders including beneficiaries.

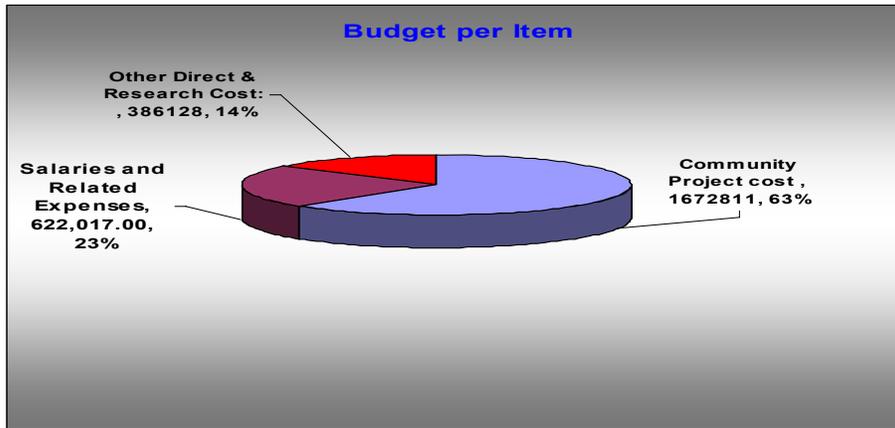
## 1.4 ESTIMATED BUDGET FOR THE YEAR 2008

ARIJ budget is mainly distributed between research and administration costs and community development costs. The allocated budget for community development formed 63% of ARIJ expenses in the year 2008 (see Table 2). This amount of money was transferred directly to the beneficiaries as cash or materials. This growth in the cost of community activities is consistent with the increase in the number of funded food security, small scale waste water treatments and other implementation projects. The trust of donors in ARIJ performance in addition to ARIJ financial and administration systems encouraged them to fund more of the submitted projects (see Figures (5 and 6)).

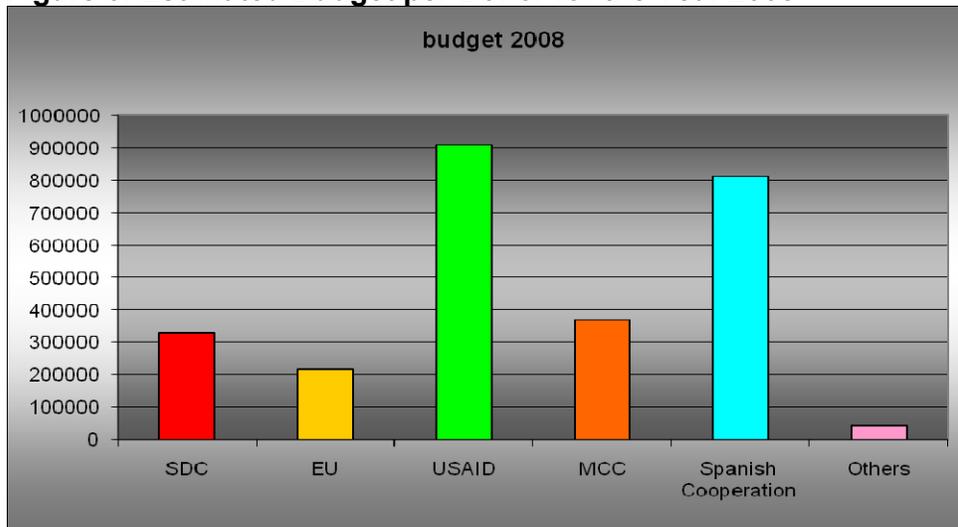
**Table 1: ARIJ Estimated Budget for the year 2008**

Item	SDC	ACH	Settlement	VOCA	MCC	Pripode	Emergency	LIOPT	HVP	LIFE	TOTAL Budget
<i>Community Project cost</i>	0	0	0	810000	310000	0	540811	0	0	12000	<b>1672811</b>
<i>Salaries and Related Expenses</i>	185,000.00	20000	75600	80000	46800	6000	113617	0	45000	50000	<b>622,017.00</b>
<i>Other Direct &amp; Research Cost:</i>	145000	10000	32400	20000	13640	4000	89422	34000	21666	15800	<b>386128</b>
<b>TOTAL Budget</b>	<b>330000</b>	<b>30000</b>	<b>108000</b>	<b>910000</b>	<b>370640</b>	<b>10000</b>	<b>743850</b>	<b>34000</b>	<b>66666</b>	<b>77800</b>	<b>2680956</b>

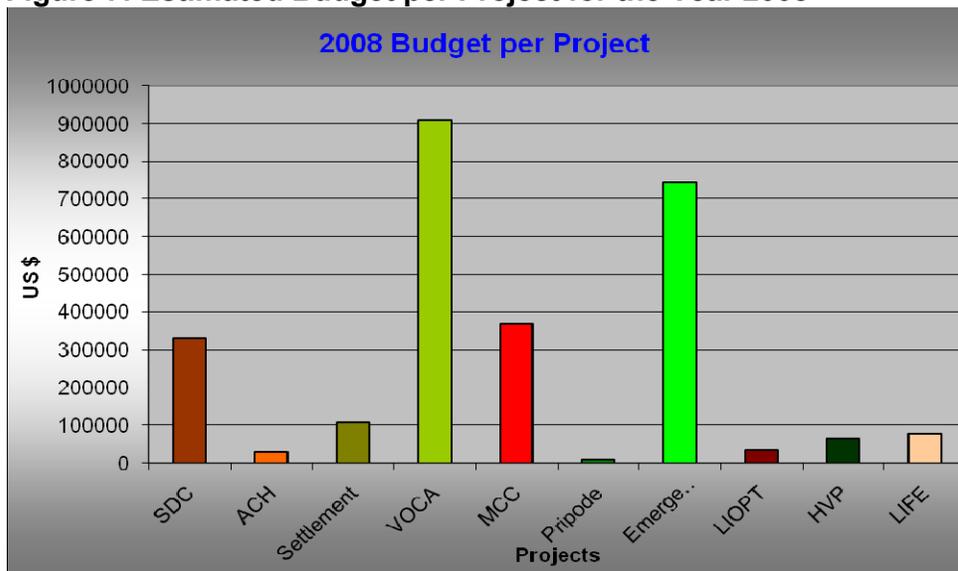
**Figure 5: Distribution of Budgets per Item 2008**



**Figure 6: Estimated Budget per Donor for the Year 2008**



**Figure 7: Estimated Budget per Project for the Year 2008**



**Table 2: this shows how budget is distributed between donors in 2008**

Donor	SDC	EU	USAID	MCC	Spanish Cooperation	Others
<b>Budget</b>	330000	215800	910000	370640	810516	44000

**Table 3 shows a detailed estimated total budget of ARIJ's activities for the year 2008.**

<b>Budget 2008</b>						
Item	Total US \$		Item	Total US \$	Item	Total US \$
<b>ARIJ Development</b>			<b>ARIJ Research</b>		<b>Consolidated</b>	
Direct Implementing Cost	1,672,811		Research Salaries	381600	Direct Implementing Cost	1,672,811
Salares Project	240,417		Institution Development	80000	Salaries	622,017
Other Direct Cost			Other Direct and Research Cost		Institution Development	80000
Office Rental	4,000		Office Rental	12600	Other Direct and Research Cost	
and transportation Car	28,000		Car and transportation	25000	Office Rental	16,600
Travel	7,000		images Satellite	20000	Car and transportation	53,000
Utilities	6,000		Travel	10000	Satellite images	20000
Communications	25,900		Utilities	5000	Travel	17,000
Sundries	10,000		Communications	10000	Utilities	11,000
and Office Furniture Supplies	6,000		Sundries	5000	Communications	35,900
Workshops	10,000		and Furniture Office Supplies	10000	Sundries	15,000
Auditing	10,000		Publications	20000	Furniture and Supplies Office	16,000
Miscellaneous	3,000		Software	10000	Publications	20000
Other direct Cost Total	109,900		Workshops	12000	Software	10000
<b>TOTAL</b>	<b>2,023,128</b>		Auditing	15000	Workshops	22,000
			Computers upgrade	5600	Auditing	25,000
			Miscellaneous	6000	upgrade Computers	5600
			Purchase a vehicle	0	Miscellaneous	9,000
			Staff capacity building	10000	Purchase a vehicle	0

Total Other direct Cost	<b>176200</b>
<b>Emergency</b>	<b>20000</b>
<b>TOTAL</b>	<b>657800</b>

Staff capacity building	10000
Total Other direct Cost	<b>286100</b>
<b>Emergency</b>	<b>20000</b>
<b>TOTAL</b>	<b>2,680,928</b>

## ANNEXES VI

### Annex 1: Research Projects during the year 2007

Project title	Aim	Period	Donor
Water Harvesting and Wastewater Reuse towards Developing Water Resources and Improving Food Security in Bethlehem and Hebron Governorate	Enhance food security of 434 poor, marginalized and highly vulnerable people in 3 villages in the Bethlehem and Hebron Governorates through rainwater harvesting and wastewater treatment and reuse.	2005-2007	Mennonite Central Committee (MCC) and Swiss Agency for Development and Cooperation (SDC)
Small Scale Waste Water Treatment Unit	Install waste water treatment plants in the rural areas of Bethlehem and Hebron Governorates to increase water availability for domestic and/or restricted agricultural uses , to improve production household backyard farming and irrigated areas cultivated with fodder, seed and/or industrial crops and to develop the skills and capacities of community members in the management of home gardens and wastewater treatment management	2007-2010	Canadian Food Grains Bank (MCC)
Environmental Sustainability for a better life: An integrated Approach for Localizing Agenda 21 in the Bethlehem District	Provide local and national authorities with the required support to create more sustainable communities by applying an integrated and participatory approach to local policy making. This approach attempts to integrate environmental, social and economic sustainability objectives, and to engage all sectors of the community in the decision making process.	2006-2008	European commission (Life-Third Countries Program) and the SWISS Agency for Development and Cooperation (SDC) and with co-financing from CRIC
Introducing Small Scale Activated Sludge Filtration System for Wastewater Treatment in the rural areas of Bethlehem and Hebron Governorates in the West Bank	Test the efficiency of a small scale wastewater treatment technology on household level, imported or locally developed, that is low-cost, potentially appropriate for urban environment and will enable the households to treat and reuse the wastewater in agriculture production	2007-2010	Mennonite Central Committee (MCC)
The Status of the Environment in the Occupied Palestinian Territory	Provide an update and comprehensive description and assessment of the state the environment in the West Bank and Gaza strip as well as to show the trends the major environmental indicators over period from 1997 until 2007. And to distribute the results in a digital format to the stakeholders including governmental	2005-2007	Swiss Agency for Development and Cooperation (SDC)

	and non-governmental organization who are active in the field of environment.		
Development of Environmental Information System for Gaza	Develop and deliver Environmental information system for Gaza	2007	Upon request of the Palestinian Environment Quality Authority (EQA) and partnership with UNEP
Greening the European Neighborhood Policy (ENP)	Ensure that the new EU political (ENP) and financial framework fully incorporates and ensures proper implementation of measures aiming for sustainable development, environmental protection and public participation. It also aims to enable civil society participation, promote sustainable development and environmental integration, foster good governance, and project co-operation both between the EU member states and their neighbors, and among them.	2007	World Wide Fund (WWF) and the Heinrich Boll Foundation (HBF)
Monitoring Israeli Colonizing Activities in the Occupied Palestinian Territory (OPT)	Monitor all Israeli activities in the OPT and assess its impact on the overall peace process	2005 – 2008	EU & SDC
Atlas- 40years of Israeli Occupation	Chronologies the Israeli occupation of Palestinian territory Over the past 4 decades	2007	ARIJ
<u>Registration of Damages Incurred Due To The Construction of The Segregation Wall In The Occupied West Bank Territory in accordance to the International Court of Justice Advisory Opinion of July 9, 2004</u>	Mark all areas isolated by the Israeli Segregation Wall and characterize its topography, resources lost , communities isolated and overall difficulties in terms of movement, access among others	2007-2008	
Joint 1948 Atlas (Consulting)	Describe the situation In Palestine between 1944-1948	2007-2008	Salzburg Seminar Global Forum
Improving Livelihood in Marginalized Rural Areas of Bethlehem and Hebron Governorates (Emergency Program, Phase III)	Rehabilitate 80 cisterns, Rehabilitate Artas irrigation canal (700 m) Install 4 small scale wastewater Treatments units to improve Nahaleen spring Rehabilitate 70 small ruminants sheds Establish four pilot aquaculture activities in irrigation ponds Cultivate 1800 dunums with field crops and forages	2006-2007	Spanish Cooperation in Jerusalem

	Establish 180 home gardens Conduct 8 training workshops & extension support		
Improving Livelihood and Food Security in the South eastern Part of the West Bank (ILHFS)	Construct 400 Small greenhouses, 200 cisterns, 100 grey water treatment units, and 700 home gardens & drip irrigation system Conduct 20 training workshops & extension support	2007-2008	USAID-ACDI/VOCA
Village Profiles and Azahar Needs Assessment in Hebron Governorate	Conduct agricultural needs assessment study for Hebron Governorate localities and develop specialized information system	2007-2009	Action Against Hunger (Spanish Cooperation)/ Azahar Program
Enhancing food security in Marginalized Rural Areas of Bethlehem & Hebron Governorates (Emergency IV)	Rehabilitate 120 cisterns Establish 160 home gardens Cultivate 2000 dunums field crops and forages Establish 120 Household Laying Poultry Farms Rehabilitate 60 small ruminants household farms Conduct 11 training workshops & technical support	2007	Spanish Cooperation in Jerusalem

## Annex 2: Conferences and workshops

Date		Organizer	Activity	Location
1	January 5,6,7, 2007	ARIJ	Faculty for Israeli Palestinian Peace FFIPP/ conference entitled Ending the Occupation and Siege: The Need for New Coalition – Internationals, Palestinians an Israelis work in solidarity for a complete end of occupation and just peace	Ramallah Governorate
	January 16-17, 2007	MAP	MAP Project workshop	Holland
2	January 23, 2007	Khaled Al 'Azza.	Settlement unit with Bethlehem governor	Bethlehem Governorate Headquarter
3	January, 16-20, 2007	Dutch municipalities and Municipal Alliance for Peace	Attendance	
3	January 23, 26, 27, 30. 2007	ARIJ	Community Awareness Campaigns organized in the Framework of Bethlehem 21 Project	ARIJ
4	January 24, 2007	OCHA	Attendance	Bethlehem Governorate Headquarter
5	January 29, 2007	Center for Cultural Heritage Preservation	Bethlehem master Plan	Bethlehem Governorate
6	February 2, 2007	ARIJ	Training Course (AutoCAD 3D & 3D Max)	
7	February 11, 2007	Aqaba Special Economic Zone Authority	Sustainable Business Associates - Aqaba	Aqaba – Jordan
8	February 12, 2007	UNDP/Papp	Improvement of medical waste management	Ramallah Governorate
9	February 13, 2007	Birzeit University	Geography Information System	Ramallah Governorate
10	February 15, 2007	Tamer Institute for community Education	the Principals and Teachers workshop	Ramallah Governorate
11	February 17, 2007	Bethlehem Governorate	Concerning Wastewater Treatment in Wadi Al-Nar	Bethlehem Governorate
12	February 18, 2007	Peace Center– Bethlehem	e Green Atlas	Bethlehem Governorate
13	February 24, 2007	Arab Thought Forum	Arab Thought Forum workshop in Jerusalem concerning declaring Jerusalem the Capital Arab Culture 2009.	Jerusalem city
14	March 10, 2007	Peace Center– Bethlehem	Bethlehem Conservation Plan	Bethlehem Governorate
15	March 12, 2007	ARIJ	Training Course (AutoCAD 3D & 3D Max)	
16	March 12, 13 , 2007	MEDA Water & EMPOWERS project partners (PHG, UAWC and CARE)	National Workshop for improving water governance	Jericho
17	March 13, 2007	Shepherd Hotel– Bethlehem	Joint Services councils	Bethlehem Governorate

18	March 14, 2007	UN – Registry of Damage	Attendance	Ramallah Governorate
19	March 17, 2007	Al-Quds University	Al-Quds University, Conference	Tulkarem Governorate
20	March 18, 2007	Al Quds University & the Italian Cooperation	Attendance	Abu Dis – East Jerusalem
21	March 17-18, 2007	Everest Hall – Beit Jala	Atlas 1948 Workshop	Bethlehem Governorate
22	March 21, 2007	TAMKEEN Project	Civil Society and Democracy Strengthening (CSDS) Final Conference “Strengthening Civil Society in the West Bank and Gaza Strip: Lessons Learned, Pathways to the Future”	Ramallah Governorate
23	March 21, 2007	An Najah University	Presentation Papers	Nablus
24	March 22, 2007	Bill'in Committee against the Wall	Palestinian conference for civil resistance – Bileen	Bill'in
25	March 25, 2007	PNGO_AIDA Advocacy Fair	Attendance	Ramallah Governorate
26	March 27, 2007	PCBS	Palestinian Central Bureau of Statistics (PCBS) conference and submitting a paper.	Ramallah Governorate
27	March 2007	Al Quds open University	The Segregation Wall and the Palestinian State	Tulkarm Governorate
28	April 12, 2007	Al-Haq	Training program with the human rights mechanisms in EU relations and the European neighborhood policy – with Al-Haq institute	Ramallah Governorate
29	April 12, 2007	Al Najah University	Geo Political situation In the West Bank	Nablus Governorate
30	April 12, 2007	Representative of the European Union	Attendance	Red Crescent Movement - Ramallah
31	April 14, 2007	Ministry of Interior	Attendance	Ramallah Governorate
32	April 15, 2007	UN – Registry of Damage	Attendance	Ramallah Governorate
33	April 16, 2007	Palestinian Ministry of Planning	Attendance	Ramallah Governorate
34	April 20, 2007	PWA	Euro-Mediterranean Information System on the know-how in the Water Sector	Ramallah Governorate
35	April 25- 26 , 2007	CARE	Livelihood Improvement in the Occupied Palestinian Territories (LIOPT) project	Ramallah Governorate
36	May 2, 2007	Palestinian Ministry of Planning	Ministry of planning workshop concerning land registry issue	Ramallah Governorate
37	May 2, 2007	PRIPOD Project	PRIPOD Project Final workshop for stakeholders	Ramallah Governorate
38	May 2, 2007	PNGO	Palestinian non governmental organizations (PNGO) workshop	Ramallah Governorate

			concerning foreign funding	
39	May 2, 2007	Ministry of Planning	Land Registry	Ramallah Governorate
40	May 8, 2007	SOER Team	Status of Environment Report SOER workshop	Ramallah Governorate
41	May 8-9, 2007	Palestine Polytechnic University (PPU)	International Conference on Energy and Environmental Protection in Sustainable Development.	Hebron
42	May 9, 2007	Palestinian Ministry of Local Governance	Attendance	Ramallah Governorate
43	May 10, 2007	Friends of the Earth Middle East	Conference- Red Sea-Dead Sea Conduit	Ramallah Governorate
44	May 9, 2007	ARIJ in Cooperation with SDC	SOER (Status of Environment Project)	ARIJ
45	May 17, 2007	The Traditional Arabian-Palestinian Medicine & the utilized medicinal plant	Biodiversity and Environmental Research Center	Tell – Nablus
46	May 31, 2007	Al-Jazerah Reporter	Attendance	ARIJ
47	June 5, 2007	Center of Water Studies Birzeit	Open Session & Brain Storming Concerning Wastewater Treatment & Reuse.	Birzeit-Ramallah Governorate
48	June 10-13 ,2007	Aqua Treat, Amman-Jordan.	Training Course in the Operation & Maintenance of Nahaleen Wastewater Treatment Plant.	Amman Jordan
49	June 12, 2007	Badil	Attendance	YMCA – Beit Sahour
50	June 12, 2007	Environmental Quality Authority & GTZ	Environment Day –Climate Change-	Ramallah Governorate
51	June 12, 2007	MAS	MAS workshop: Productivity in the Palestinian Industrial Sector and Gaza Economy after Disengagement	Ramallah Governorate
52	June 15, 2007	ARIJ in Cooperation with SDC	SOER (Status of Environment Project)	ARIJ
53	June 18-22, 2007	the International Center for Agricultural Research in the Dry Areas ( ICARDA ) and the World Bank	Dr. Jad Isaac is The Review Editor of the “The Intergovernmental Assessment of Agricultural Science and Technology for Development “- IAASTD CWANA Sub – Global Assessment conference with	Cape town – south Africa
54	June 19, 2007	Diakonia	Attendance	Ramallah Governorate
55	June 20, 2007	Bethlehem Governorate	Attendance	Bethlehem Governorate
56	June 21, 2007	HIC- Joseph Shecla	Attendance	Ramallah - PARC
57	June 25, 2007		Palestinian Environmental Quality Authority Conference	Jordan
58	July 1, 2007	Palestinian Ministry of State Affairs	Attendance	Ramallah
59	1-7 July, 2007		Atlas 194	Salzburg – Austria
60	July 12, 2007	CARE	Workshop – Gender through the activity of the project	Ramallah Governorate

			"Livelihood Improvement in the Occupied Palestinian Territories (LIOPT)"	
61	July 10, 2007	AIDA	Attendance	Dahiyat Al Bareed
62	July 11, 2007	RIYADA Consulting and Training	"Gender Sensitivity in the NGOs of Palestine"	Ramallah
63	July 25, 2007	NGO Development center	"Health Insurance Program (UNIFIED)"	Ramallah
64	July 26, 2007	Hebron Municipality	Attendance	Hebron
65	July 30, 2007	OCHA	Attendance by Settlement Unit	Ar Ram
66	August 7 2007	Halhul Municipality	About Road 60	Halhul-Hebron
67	August 13, 2007	Transparency Palestine (AMAN)	Attendance by Settlement Unit	Ramallah Governorate
68	August 14, 2007	Palestine Economic Policy Research Institute (MAS), funded by KORD AID institute (Holland)	"the Renewal and Numbers of Non-Governmental Organizations"	Ramallah Governorate
69	August 26, 2007	PWA, HWE, UNESCO	International Conference on Palatine Water: Sustainable Development and Management of Water in Pales. Attendance by ARIJ	Ramallah Governorate
70	September 3, 2007	UN HABITAT	Attendance by Settlement Unit	Ramallah Governorate
71	September 6, 2007	IPCC & Friedrich Ibert Association	Attendance by Settlement Unit	Ramallah Governorate
72	September 19, 2007	Regional Capacity Building Initiative - MWH	Information and Consultation Workshop - Mediterranean Sea Basin ENPI CBC Programme 2007 – 2013	Ramallah Governorate
73	September 28, 2007	ARIJ - Lund University, Sweden	Attendance by Settlement Unit	ARIJ Headquarter
74	October 6, 2007	ARIJ in Cooperation with Nahaleen Village Council	Awareness Campaign: "Nahaleen Wastewater treatment plant. Expositor Project Presentation	Bethlehem Governorate
75	October 20-21, 2007	I Hussein Cultural Center, , Habitat International Coalition & the Escwa	Attendance by Settlement Unit	Amman
76	October 20, 2007	Bethlehem Bible College	سلسلة حلقات حول التلوث البيئي Attendance by ARIJ	Bethlehem
77	October 20-22, 2007	General Consulting and Training, funded by the Applied Research Institute – Jerusalem (ARIJ)	Training workshop about "Preparing Administrative Consultant- Second Phase"	Ramallah Governorate

78	October 21-24, 2007	Birzeit University and Al-Quds University	Monitoring of Water and Environmental Quality. Attendance by Water and Environment Unit (WERU)	Ramallah Governorate
79	October 24, 2007	Beir Zeit University	Attendance by Settlement Unit	Ramallah Governorate
80	,October 2007 24	Palestinian Invitation for Responsible Tourism	Code of Ethics / Guidelines. Attendance	Ramallah Governorate
	13-1 ,November 2007	Spanish Cooperation/ Azahar Programme	Workshop to reformulate the work areas of the Azahar Programme	Amman-Jordan
82	November 3, 2007	ARIJ in Cooperation with JAICA	Exposition on: "Nahaleen Wastewater treatment plant and wastewater treatment.	Ramallah Governorate
83	8-4 ,November 2007	EGONOS	EGNOS	Egypt-Cairo
84	November 4-6, 2007	CARE International in the West Bank and Gaza, funded by the Applied Research Institute – Jerusalem (ARIJ)	Training workshop about "Networking, Monitoring & Evaluation"	Ramallah, Governorate
85	November 6-8, 2007	Centre for Cultural Heritage Preservation- in partnership with the Institute for Hotel Management and Tourism, Bethlehem University and in cooperation with UNESCO	Workshop on Ecotourism	Bethlehem
86	11-15 November, 2007	Center of New Water Technology (CENTA)	II international Congress wastewater Treatment in Small Communities (SmallWat, 2007)	Seville- Spain
87	November 17, 2007	Institute of Environment and Water Studies, Birzeit University	Adequate Wastewater Treatment Technologies for Effluent Reuse. Attendance by Water and Environment Unit (WERU)	Birzeit University-Ramallah Governorate
88	November 19, 2007	Center for Emerging Futures-CEF	Attendance of the opening reception of CEF-Palestine office, organized by Center for Emerging Futures-CEF, funded by the Center for Emerging Futures.	Bethlehem Governorate
89	November 27, 2007	Anera American near East Refugee Aid	Emergency Water and Sanitation - EWAS mid term evaluation workshop. Attendance	Ramallah Governorate
90	November 28, 2007	Transparency Palestine (AMAN)	Attendance by Settlement Unit	Ramallah

91	November 29, 2007	Institute of Environment and Water Studies, Birzeit University	Applications of the use of the treated wastewater for Agricultural Irrigation Attendance by Water and Environment Unit (WERU)	Birzeit University-Ramallah Governorate
92	November 29, 2007	Palestine Polytechnic University (PPU).	Exposition on alternatives for treating wastewater and alternative of using small scale wastewater treatments plants to treat Palestinian domestic wastewater.	Hebron
93	November 29-December 1 / 2007	Beir Zeit University	Attendance by Settlement Unit	Ramallah Governorate
94	December 2, 2007	Heinrich boll foundation	Euro-Med Partnership sustainable impact Assessment policy seminar and strategy workshop. Attendance by ARIJ	Ramallah Governorate
95	December 10-12, 2007	Arab Towns Organization	Attendance by Settlement Unit	Kuwait
96	December 11, 2007	Ministry of Planning & Ministry of Local Government	Attendance and presentation on PRIPODE and Bethlehem 21 projects	Ramallah
97	December 13, 2007	Institute of Environment and Water Studies, Birzeit University	National Guidelines and Standards for Wastewater Reuse for Agricultural Irrigation. Attendance by Water and Environment Unit (WERU)	Birzeit University-Ramallah Governorate
98	December 16, 2007	ARIJ	Closing Meeting of the On-Job Training on GIS Carried Out in the Framework of Bethlehem 21 project	Bethlehem
99	December 27, 2007	UNDP/PAPP and EQA	Improvement of Medical Waste Management project. Attendance by ARIJ	Ramallah Governorate
100	December 30, 2007	مركز العمل التنموي	ورشة عمل تعريفية بالدليل المرجعي الأول في التربة البيئية Attendance by ARIJ	Ramallah Governorate
101	Monthly basis	Palestinian Water Authority, UN agencies, Palestinian and International NGOs.	EWASH monthly meetings	Ramallah Governorate

### Annex 3: Visits and Meetings

Date		Organizer	Visitors/ meetings with	ARIJ Attendance
1	January 8, 2007	ARIJ	ICARC Director in Bethlehem	Jad Isaac and Issa Zaboun Unit
2	January 8, 2007	ARIJ	VOCA	Jad Isaac, and Nader Hiramt
3	January 8, 2007	ARIJ	ACH	Jad Isaac, and Nader Hiramt
4	January 10, 2007	PNGO	PNGO Steering committee	Raed Abed Rabo
5	January 15, 2007	ARIJ	The Palestinian solidarity association in Sweden (AnnaWester)	Jad Isaac
6	January 17, 2007	PNGO	PNGO Steering committee	Raed Abed Rabo
7	January 17, 2007	ARIJ	Dr. Izzat Abdel Hadi / Palestinian ambassador to Australia	Raed Abed Rabo
8	January 17, 2007	ARIJ	Badi II / Bethlehem university	Jad Isaac
9	January 18, 2007	ARIJ	ACDI VOCA	Jad Isaac, and Nader Hiramt
10	January 18, 2007	BBC	Interview / BBC	Jad Isaac
	January 16-20, 2007	Dutch municipalities and Municipal Alliance for Peace	Pilot Projects Kick-Off Meeting -	Jane Hilal
11	January 22, 2007		PHG	Jad Isaac
12	January 22, 2007	ARIJ	SDC	Jad Isaac
13	January 22, 2007		METHAQ & Wall committee in AI – Kader	Jad Isaac
14	January 23, 2007	Meeting Organized by Khaled Al 'Azza.	For Bethlehem Governorate	ARIJ
15	January 25, 2007		ESDC Ramallah	Jad Isaac
16	January 26, 2007		Governor of Bethlehem / Salah Tamary concerning the Land Registry	Jad Isaac
17	January 26, 2007		METHAQ & Wall committee in AI – Kader	Jad Isaac
18	January 26, 2007		UN Hábitat/ Dr.Nael Salman	Jad Isaac
19	January 29, 2007		UN Hábitat/ Dr.Nael Salman	Jad Isaac
20	January 29, 2007	Tamer Institute for community Education	Technical committee meeting	ARIJ
21	January 30, 2007	ARIJ	Canadian Representative Mr. David Vivash & Heather Kroden Projects Manager in the Canadian foreign Ministry.	Jad Isaac
22	January 30, 2007	ARIJ	Peace Now	Jad Isaac and ARIJ team

23	January 30, 2007	ARIJ	Arab Thought Forum concerning the Atlas project	Jad Isaac and ARIJ team
24	January 30, 2007		Austrian Representative	Jad Isaac
25	February 1, 2007		Juan Jose Daboub Managing Director – World Bank. Ms. Daniela Gressani – regional vice president Middle East North Africa. Mr. Merza Hasan – executive director Middle East. Mr. David Graig – Director, west bank & Gaza country department  Meeting in the American colony / Jerusalem	Jad Isaac
26	February 1, 2007	ARIJ	Spanish Cooperation	Jad Isaac and Nader Hirnat
27		ARIJ	Heinrich Poll foundation / concerning waste water project	Jad Isaac
28	February 5, 2007		Head of the preventive security forces in Bethlehem Mustafa Al Dahdar & the accompanying delegation	Jad Isaac, Raed Abed Rabo, Issa Zaboun
29	February 7, 2007		Frank Makken – head of the Netherlands representative office and Randa Freej	Jad Isaac, Fahed Abu Samiyha, Raed Abed Rabo
30	February 7, 2007		Bethlehem Governorate & the Germans – concerning Wadi Mousa waste water station	Jane Hilal, Muhamad Sbeih
31	February 7, 2007	PNGO	PNGO Steering committee	Raed Abed Rabo
32	February 10, 2007	ARIJ	The 3rd half yearly project meeting Organized in the Framework of Bethlehem 21 Project	WERU, ARIJ
33	February 10, 2007	PNGO	PNGO Steering committee & NDC delegation	Raed Abed Rabo
34	February 12, 2007		Interview in Jerusalem with Daniel Brecher	Jad Isaac
35	February 13, 2007		UNDP – George Khoury	Jad Isaac & ARIJ Team
36	February 14, 2007	Badil	Badil concerning the issue of land registry	Jad Isaac, Issa Zaboun, Suhail Khalilieh
37	February 14, 2007	PNGO	PNGO Steering committee	Raed Abed Rabo

38	February 15, 2007		Environmental Team in the west bank	Jad Isaac, Jane Hilal
39	February 17, 2007	ARIJ	Canadian representative office delegation: Suzanne Szukits – Deputy Director Middle East division / department of foreign and international trade Canada. Robin Wettlaufer – Political officer	Jad Isaac
40	February 18, 2007		French maps specialist in Peace center Bethlehem concerning producing a road map.	Issa Zaboun
41	February 19, 2007		Palestinian Central Bureau of Statistics PCBS	Issa Zaboun
42	February 19, 2007		UNDP – agricultural sector working group	Jad Isaac
43	February 19, 2007	ACDI VOCA - ARIJ	ACDI VOCA project signing ceremony in Ramallah	Jad Isaac, Raed Abed Rabo
44	February 19, 2007		Spanish cooperation delegation & tour for the implemented agricultural projects	Nader Hrimat
45	February 22, 2007		President office in Ramallah with Mr. Rafeek Al Husseni.	Jad Isaac, Fuad Riziq, Raed Abed Rabo
46	February 23, 2007	ARIJ	SDC	Jad Isaac
47	February 26, 2007		Interview / Al-Jazeera	Jad Isaac
48	February 27, 2007		ACDI VOCA Team	Nader Hrimat, Fahed Abu Samiyah
49	February 27, 2007		Mr. Khaled Al Tardh Mayor of Tafooh Municipality	Jad Isaac
50	February 28, 2007		Mr. Zuhair Msalam – Bank Of Palestine director general	Jad Isaac, Fahed Abu Samiyah , Raed Abed Rabo
51	March 12, 2007		UNISCO & Italian experts with Bethlehem 2000 project concerning maps to renovate the Id city of Bethlehem.	Issa Zaboun, Raed Abed Rabo
52	March 14, 2007		Palestinian legislative council – Ramallah concerning land registry issue.	Suhail
53	March 14, 2007		Mr. Marwan Khader – Deputy Governor of Bethlehem.	Jad Isaac
54	March 14, 2007		FAO delegation – Luigi Damiani & Azam Saleh concerning APES project.	Jad Isaac, Nader Hrimat
55	March 16, 2007		Arab Thought forum concerning the Atlas project in Jerusalem	Jad Isaac
56	March 17, 2007		Arab Thought forum concerning the Atlas project in Bethlehem	Jad Isaac, Issa Zaboun
57	March 20,		Advocacy meeting – AIDA,	Linda

	2007		PNGO advocacy fair for civil society	
58	March 20, 2007		Jameel Mtoor, Palestinian environmental quality authority.	Jad Isaac, Jane Hilal
59	March 20, 2007		Swiss architect concerning implementing maps for the wall and its impacts.	Jad Isaac, Issa Zaboun
60	March 21, 2007		PNGO steering committee.	Raed Abed Rabo
61	March 21, 2007		JICA – Jericho opening ceremony for Jericho dumping site.	Jane Hilal
62	March 21, 2007		MCC signing agreement concerning the waste water treatment plants	Jad Isaac
63	March 21, 2007		New farm Ramallah	Nader Hrimat
64	March 24, 2007	University of Tuebingen- and PWA	Glowa Jordan River	WERU, ARIJ
65	March 26, 2007		Land equity – Land Administration Project / Palestinian National Authority: Osama Kasbary – valuation and finance consultant Roger Gibbins – Advisor public and municipal land management study Mike McDermont – Valuation / fees and finance advisor Elena Parnaritis – Director / Panel group LLC	Jad Isaac, Issa Zaboun, Raed Abed Rabo
66	March 27, 2007		MCC delegation – Maryanne Mutch MCC food disaster and material resources program (FDMR)	Jad Isaac, Nader Hrimat
67	March 27, 2007		Spanish cooperation	Jad Isaac, Nader Hrimat
68	March 28, 2007		PNGO Steering committee	Raed Abed Rabo
69	April 3, 2007		Spanish cooperation	Jad Isaac, Nader Hrimat
70	April 4, 2007		PNGO Steering committee	Raed Abed Rabo
71	April 4, 2007		FAO	Jad Isaac, Nader Hrimat
72	April 5, 2007		ACDI VOCA	Jad Isaac, Nader Hrimat Fahed Abu Samiyah
73	April 10, 2007		ACDI VOCA	Jad Isaac, Nader Hrimat, Fahed Abu Samiyah
74	April 11, 2007		PNGO Steering committee	Raed Abed Rabo
75	April 11, 2007		CRS	Jad Isaac, Raed Abed Rabo
76	April 12, 2007		Nidal Jaber – director of customs department in the	Jad Isaac, Issa Zaboun, Raed Abed

			southern governorates	Rabo
77	April 14, 2007	Ministry of Interior-Ramallah	Settlement and Segregation Wall department	ARIJ
78	April 23, 2007		Regional director of the National Insurance Company Mr. Azez Abdel Jawad and of Bethlehem branch Mr. Abdel Fatah Qaraqee	Jad Isaac, Fahed Abu Samiyah
79	April 23, 2007		The Coordinating Council of the private sector institutions & Bethlehem Chamber of Commerce , concerning the economical situation / Bethlehem university	Jad Isaac
80	April 23, 2007		Private sector developmental center – concerning the institutional framework for agriculture in Palestine./ Ramallah	Jad Isaac
81	April 24, 2007		Ministry of planning – Wall & Settlements unit concerning the wall & Figures data unification.	Issa Zaboun, Suhail Kahlilieh
82	April 25, 2007		PNGO Steering committee	Raed Abed Rabo
83	April 26, 2007		USAID & ACDI VOCA concerning the joint project & a field visit.	Jad Isaac, Nader Hrimat
84	May 2, 2007		Meeting in Ramallah	Nader Hrimat
85	May 3, 2007		PNGO Steering committee	Raed Abed Rabo
86	May 3, 2007		Palestinian Hydrology Group and signing cooperation term of reference with ARIJ	Jad Isaac, Raed Abed Rabo
87	May 7, 2007		John Ashly	Jad Isaac, Hilmy
88	May 7, 2007		Beit Sahour Municipality	Jad Isaac & ARIJ Board Members
89	May 11, 2007		Interview at Al – Jazeera	Jad Isaac
90	May 13, 2007		Interview at Al – Jazeera concerning Jerusalem and the plan to build 20 000 new housing units	Jad Isaac
91	May 13, 2007		ESDC concerning LEOPT Project	Nader
92	May 14, 2007		Antony Coon & Nancy Ruman from Water House	Jad Isaac, Jane Hilal
93	May 15, 2007		Interview – ANN Station concerning Jerusalem and the plan to build 20 000 new housing units	Jad Isaac, Issa Zaboun
94	May 16, 2007		MCC delegation and a tour / Eastern Bethlehem villages	Jad Isaac, Nader Hrimat
95	May 17, 2007		FAO (Azam Saleh)	Jad Isaac, Nader Hrimat
96	May 18, 2007		Beit Sahour municipality & Layer Marwan Jadoon	Jad Isaac, Raed Abed Rabo
97	May 23, 2007		Spanish cooperation	Jad Isaac, Nader Hrimat

98	May 23, 2007		PNGO Steering committee	Raed Abed Rabo
99	May 24, 2007		Edward Rodier – director of ICRC in Bethlehem	Jad Isaac, Raed Abed Rabo , Ahmad Atrash
100	May 26, 2007		General Mahmoud Ayyash head of Police force in Bethlehem	Jad Isaac, Raed
101	May 26, 2007		Salah Tamary – Governor of Bethlehem	Jad Isaac, Issa, Raed
102	May 26, 2007		Aqua Treat ( Jordan) & DARB	Jad Isaac, Jane Hilal
103	May 29, 2007		SOEER Municipality	Jad Isaac, Issa Zaboun
104	May 29, 2007		Bethlehem Governorate mayors, Head of village councils and Joint service council concerning the dumping site for the governorate at ARIJ	Jad Isaac & ARIJ Team
105	May 29, 2007	ARIJ in Cooperation with Bethlehem Municipality	Focus Group Meeting to Discuss the Challenges Against Establishing a Sanitary Landfill to Serve Bethlehem District	WERU, ARIJ
106	May 30, 2007		DARB Company	Jad Isaac, ARIJ Team
107	May 30, 2007		Edward Rodier – director of ICRC in Bethlehem	Jad Isaac
108	May 30, 2007		Reception at British Consulate in Jerusalem	Jad Isaac
109	May 31, 2007		Testimony at the supreme court in Israel concerning Beit Sahour land law suite.	Jad Isaac
110	May 31, 2007		PNGO Steering committee strategic planning meeting	Jad Isaac, Raed Abed Rabo
111	June 1, 2007		PNGO Steering committee strategic planning meeting	Jad Isaac, Raed Abed Rabo
112	June 2, 2007		Interview at Al – Jazeera concerning 40 years of occupation	Jad Isaac
113	June 3, 2007		Interview at Al – Jazeera International in Jerusalem studios concerning 40 years of occupation	Jad Isaac
114	June 4, 2007		Al Quds University head quarters in Ramallah concerning Promoting Scientific Research In Palestine with ASTF foundation in United Arab Emirates.	Jad Isaac
115	June 4, 2007		CARE	Jad Isaac, Nader Hrimat
116	June 6, 2007		Opening ceremony for REFUNA Exhibition – LEOPT Project with ESDC & Austrian AID and CARE at Peace center in Bethlehem.	Jad Isaac, Nader Hrimat & ARIJ Team
117	June 12, 2007		Palestinian Central Bauru of	Anwar Qabaja

			Statistics	
118	June 12, 2007		Palestinian Central Bureau of Statistics & Ministry of planning	Issa Zaboun
119	June 12, 2007	PCBS- Ramallah	The Palestinian Central Bureau of Statistics (PCBS)	GIS & RS Unit
120	June 13, 2007		Testimony at the supreme court in Israel concerning Beit Sahour land law suite.	Jad Isaac
121	June 15, 2007		Researchers from Spain with Panorama Center concerning urgent humanitarian services during crisis	Jad Isaac
122	June 16, 2007		Dr. Martin Phisher MIT University – Nobel prize winner	Jad Isaac
123	June 16, 2007		PNGO & Civil society institutions meeting and press conference concerning the situation in Gaza	Raed Abed Rabo
124	June 16, 2007		Meeting in YMCA Beit Sahour with Bethlehem civil society institutions concerning the situation in Gaza	Raed Abed Rabo
125	June 20, 2007	PNGO	PNGO Steering committee	Raed Abed Rabo
126	June 20, 2007	Bethlehem governor office	Public Committee for Defending Land	GIS & RS Unit
127	June 21, 2007	PNGO	PNGO Steering committee concerning the president Decree related to NGOs	Raed Abed Rabo
128	June 23, 2007	PNGO	PNGO Steering committee concerning the president Decree related to NGOs	Raed Abed Rabo
129	June 24, 2007	PNGO	Meeting at the Prime Minister office with Dr. Saady Krunz and PNGO steering committee concerning the president Decree related to NGOs	Raed Abed Rabo
130				
131	June 26, 2007		UNDP / Jerusalem	Jad Isaac
132	June 27, 2007	PNGO	PNGO Steering committee	Raed Abed Rabo
133	June 27, 2007	PNGO	PNGO Steering committee and the ministry of internal affairs	Raed Abed Rabo
134	November 26, 2007		Ministry of Interior – Ramallah. Meeting with Mr. Hussain al Shaikh	GIS Unit
135	<u>July 2, 2007</u>		<u>Egyptian representative in Ramallah</u>	Raed Abed Rabo
136	<u>July 3, 2007</u>		<u>Internal Affairs Minister – Abdul Razag Yahya and PNGO steering committee concerning the president Decree related to NGOs</u>	Raed Abed Rabo
137	July 4, 2007	PNGO	PNGO Steering committee	Raed Abed Rabo

	<u>July 5, 2007</u>	<u>PNGO</u>	<u>PNGO steering committee concerning the president Decree related to NGOs</u>	<u>Raed Abed Rabo</u>
<u>138</u>	<u>July 9, 2007</u>		<u>ESDC</u>	<u>Jad Isaac, Nader Hrimat</u>
<u>139</u>	<u>July 9, 2007</u>		<u>Internal Affairs Minister – Abdul Razaq Yahya &amp; Dr. Riyad Al Malky minister of justice and PNGO steering committee concerning the president Decree related to NGOs</u>	<u>Raed Abed Rabo</u>
<u>140</u>	<u>July 10, 2007</u>		<u>JICA delegation / Akio Ishii – Public relations institution &amp; organization expert, JICA expert team / JCSPD Jericho. Concerning solid waste treatment plants.</u>	<u>Jad Isaac, Jane Hilal</u>
<u>141</u>	<u>July 11, 2007</u>		<u>Care / Ramallah</u>	<u>Enas Banoura</u>
<u>142</u>	<u>July 11, 2007</u>		<u>Al – Khader Mayor</u>	<u>Jad Isaac</u>
<u>143</u>	<u>July 11, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>144</u>	<u>July 11, 2007</u>		<u>Kirk McDonald – middle east studies international economics/ Chronics Johns Hopkins University – The Paul H. Nitze School of advanced international studies</u>	<u>Jad Isaac</u>
<u>145</u>	<u>July 16, 2007</u>		<u>ESDC</u>	<u>Nader Hrimat</u>
<u>146</u>	<u>July 16, 2007</u>	<u>ARIJ</u>	<u>ACDI VOCA</u>	<u>Jad Isaac, Nader Hrimat</u>
<u>147</u>	<u>July 23, 2007</u>		<u>Palestinian Legislative Council concerning Land Registry Issue</u>	<u>Jad Isaac, Raed Abed Rabo</u>
<u>148</u>	<u>July 23, 2007</u>		<u>Al – Quds University offices / Ramallah concerning promoting scientific research in Palestine conference with ASTF.</u>	<u>Raed Abed Rabo</u>
<u>149</u>	<u>July 25, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>150</u>	<u>July 26, 2007</u>		<u>Water &amp; Environment house / Ramallah</u>	<u>Jad Isaac</u>
<u>151</u>	<u>July 26, 2007</u>	<u>Hydrology group</u>	<u>Palestinian Hydrology Group PHG</u>	<u>Jad Isaac &amp; Raed Abed Rabo</u>
<u>152</u>	<u>July 26, 2007</u>		<u>Al Quds &amp; Polytechnic University concerning ASTF conference / ARIJ</u>	<u>Jad Isaac, Raed Abed Rabo, Linda</u>
<u>153</u>	<u>July 31, 2007</u>		<u>ICRC</u>	<u>Jad Isaac &amp; Raed Abed Rabo, Issa Zboun</u>
<u>154</u>	<u>August 1, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>155</u>	<u>August 2, 2007</u>		<u>ESDC &amp; ARIJ open Gallery / Ramallah</u>	<u>Nader Hrimat</u>
<u>156</u>	<u>August 2, 2007</u>		<u>ASTF – Mervat Duqmaq</u>	<u>Jad Isaa, Raed Abed Rabo</u>
<u>157</u>	<u>August 2, 2007</u>		<u>PNGO Steering committee &amp; Jamal Zaqoot from Prime Minister Office concerning</u>	<u>Raed Abed Rabo</u>

			<u>cooperation and future relations with civil society institutions</u>	
<u>158</u>	<u>August 2, 2007</u>		<u>Italian Delegation concerning Beit Sahour project</u>	<u>Jad Isaac</u>
<u>159</u>	<u>August 7, 2007</u>		<u>National committee for land registry / PLC Ramallah</u>	<u>Jad Isaac, Raed Abed Rabo</u>
<u>160</u>	<u>August 7, 2007</u>		<u>International Crisis Group ICG</u>	<u>Jad Isaac</u>
<u>161</u>	<u>August 8, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>162</u>	<u>August 15, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>163</u>	<u>August 27, 2007</u>		<u>The foundation of the finish institute in the middle east</u>	<u>Jad Isaac</u>
<u>164</u>	<u>August 29, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>165</u>	<u>September 4, 2007</u>		<u>Sandra Romero / Spanish cooperation</u>	<u>Jad Isaac, Nader Hrimat</u>
<u>166</u>	<u>September 4, 2007</u>		<u>Khaled Naser / Governor of Jerusalem</u>	<u>Jad Isaac, Issa Zboun Raed Abed Rabo, Suhail Khalilieh</u>
<u>167</u>	<u>September 4, 2007</u>		<u>OHCA / CAP project in Jerusalem</u>	<u>Jad Isaac</u>
<u>168</u>	<u>September 5, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>169</u>	<u>September 8, 2007</u>		<u>Sandra Romero / Spanish cooperation</u>	<u>Jad Isaac, Nader Hrimat</u>
<u>170</u>	<u>September 8, 2007</u>		<u>SDC / Mario Carera</u>	<u>Jad Isaac</u>
<u>171</u>	<u>September 12, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>172</u>	<u>September 18, 2007</u>		<u>CARE &amp; Evaluation Committee for LIOPT project</u>	<u>Jad Isaac, Nader Hrimat</u>
<u>173</u>	<u>September 18, 2007</u>		<u>Joan B. Kroc Institute for international Peace studies / University of Notre Dame concerning cooperation and exchanging interns: Anne Hayner – associate Director for international development and alumini relations. Dr. Joseph G. Bock – Director for international relations.</u>	<u>Jad Isaac, Raed Abed Rabo</u>
<u>174</u>	<u>September 19, 2007</u>		<u>Spanish cooperation &amp; T.V Interview concerning Spanish Cooperation projects</u>	<u>Jad Isaac</u>
<u>175</u>	<u>September 19, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>176</u>	<u>September 20, 2007</u>		<u>PNGO Steering committee with Dr. Sameer Abdallah Minister of planning and public work.</u>	<u>Raed Abed Rabo</u>
<u>177</u>	<u>September 20, 2007</u>		<u>SDC – Mario Carera concerning evaluation and future cooperation</u>	<u>Jad Isaac, Nader Hrimat, Fahd Abu Saymeh</u>
<u>178</u>	<u>September</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>

	<u>26, 2007</u>			
<u>179</u>	<u>September 27, 2007</u>		<u>SDC &amp; Head of MENA Region section Mr. Hansjurg Ambul and Mr. Antoine Laham – program officers in SDC / Ramallah</u>	<u>Jad Isaac</u>
<u>180</u>	<u>October 1, 2007</u>		<u>EU Delegation:</u> <u>Ana Gallo Alvarez,</u> <u>Head of the political section.</u> <u>Beatrice, Project leader</u> <u>Fabienne Bessonne,</u> <u>Counselor.</u> <u>Diana Abu farha, Financial &amp; contractual officer.</u>	<u>Jad Isaac, Raed Abed Rabo</u>
<u>181</u>	<u>October 3, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>182</u>	<u>October 7, 2007</u>		<u>Ministry of agriculture / concerning Palestinian agricultural sector plan for 2008 – 2010.</u>	<u>Jad Isaac, Nader Hrimat</u>
<u>183</u>	<u>October 10, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>184</u>	<u>October 17, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>185</u>	<u>October 24, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>186</u>	<u>October 31, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>187</u>	<u>November 11, 2007</u>		<u>UNDP / OCHA in Ramallah concerning CAP Appeal</u>	<u>Jad Isaac &amp; Haitham Hasasneh</u>
<u>188</u>	<u>November 14, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>189</u>	<u>November 20, 2007</u>	<u>ARIJ</u>	<u>Dr. Howard Sumka- Mission</u>	<u>ARIJ administrative and technical staff</u>
<u>190</u>	<u>November 21, 2007</u>		<u>Hisham Qadomy - Ministry of planning &amp; PNGO Steering committee, UNDP and OHCA concerning CAP project.</u>	<u>Jad Isaac, Raed Abed Rabo</u>
<u>191</u>	<u>November 21, 2007</u>		<u>ACDI VOCA, USAID and ARIJ</u>	<u>Jad Isaac, Raed Abed Rabo</u>
<u>192</u>	<u>November 21, 2007</u>		<u>Swedish Consulate, SIDA / Ramallah concerning funded projects and future cooperation</u>	<u>Jad Isaac</u>
<u>193</u>	<u>November 21, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>194</u>	<u>November 22, 2007</u>		<u>New Farm &amp; ESDC</u>	<u>Nader Hrimat</u>
<u>195</u>	<u>November 23, 2007</u>		<u>Victoria Waltz</u>	<u>Jad Isaac, Raed Abed Rabo</u>
<u>196</u>	<u>November 23, 2007</u>		<u>French Consulate/ in the framework of the Paris conference preparations and the priorities expressed in the PRDP summary, an AFD mission comprising of :</u>	<u>Jad Isaac, Raed Abed Rabo</u>

			<u>Mr. Serge Michailof,</u> <u>Former AFD director of</u> <u>operations.</u> <u>Mr. Guillaume Le</u> <u>Baris, Desk officer for</u> <u>Palestine.</u> <u>Philippe Lecrinier, director of</u> <u>the French agency for</u> <u>development</u>	
<u>197</u>	<u>November</u> <u>24, 2007</u>		<u>Karin Laub – Chief</u> <u>Correspondent / associated</u> <u>press - Ramallah</u>	<u>Jad Isaac, Raed</u> <u>Abed Rabo</u>
<u>198</u>	<u>November</u> <u>28, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>199</u>	<u>December 4,</u> <u>2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>200</u>	<u>December 5,</u> <u>2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>201</u>	<u>December</u> <u>11, 2007</u>		<u>OXFAM</u>	<u>Jad Isaac, Nader</u> <u>Hrimat</u>
<u>202</u>	<u>December</u> <u>12, 2007</u>		<u>AUS CARE</u>	<u>Jad Isaac, Nader</u> <u>Hrimat</u>
<u>203</u>	<u>December</u> <u>12, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>204</u>	<u>December</u> <u>18, 2007</u>		<u>Ground breaking ceremony</u> <u>for the Hospital project in Beit</u> <u>Sahour with CURE</u> <u>international</u>	<u>Jad Isaac, Nader</u> <u>Hrimat</u>
<u>205</u>	<u>December</u> <u>19, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>206</u>	<u>December</u> <u>26, 2007</u>	<u>PNGO</u>	<u>PNGO Steering committee</u>	<u>Raed Abed Rabo</u>
<u>207</u>	<u>December</u> <u>31, 2007</u>		<u>PCBS</u>	<u>Jad Isaac, Raed</u> <u>Abed Rabo</u>
<u>208</u>	<u>December</u> <u>31, 2007</u>		<u>Negotiations Affairs</u> <u>Department</u>	<u>Jad Isaac, Raed</u> <u>Abed Rabo</u>

## Annex 4: Presentations

<b>Date</b>		<b>Presentation and delegation</b>	<b>Presenter</b>
1	January 1, 2007	Korean T.V (KBS news) & the Korean cultural center in Bethlehem delegation, and a tour concerning water & environment and children martyrs.	Jad Isaac, Raed Abed Rabo
	January 16, 2007	Presentation about Developing an Environmental Management Information System for Bethlehem City	Jane Hilal
2	January 20, 2007	Global ministries delegation during a conference entitled Seeking peace – pursuing justice / in Dar Al Nadwah	Jad Isaac
3	February 1, 2007	Land defense committee in Beit Jala concerning the wall and its effects on the city.	Suhail Khalilieh
4	February 17, 2007	Swedish delegation (Swedish Cooperative Center) with ESDC: Bjorn Lindh – Chief	Jad Isaac

		Communication Officer CamillaA. Lundberg – Senior Communication Officer. Joakim Olsson – Senior Development Officer.	
5	February 19, 2007	The Geopolitical Status in the Occupied Palestinian Territory – Irish solidarity delegation with ATG	Jad Isaac
6	February 19, 2007	The Geopolitical Status in the Occupied Palestinian Territory Spanish cooperation delegation	Nader Hrimat
7	February 20, 2007	The Geopolitical Status in the Occupied Palestinian Territory – Irish Group	Jad Isaac
8	February 27, 2007	CPT delegation	Jad Isaac
9	March 1, 2007	French Delegation with Lurance Khair	Jad Isaac
10	March 3, 2007	American Delegation with Dr. Adnan Msalam	Jad Isaac
11	March 10, 2007	Association for Arab Youth – Baladna / Haifa delegation	Jad Isaac
12	March 14, 2007	SDC – Mario Carrera & Franzvon Danken Ex Minister and director of DROSOS Foundation.	Jad Isaac
13	March 15, 2007	American Delegation with HCEF.	Jad Isaac
14	March 23, 2007	Fact finding mission from UK: Stephen Obrien – Chairman, London first. Lord Andrew Philips of Sudbury. Mariol Obrien – head of national social research center. David Bucher head of Health department Laura Jacob, fertile ground organization.  This is a private fact finding visit with the aims of understanding better the current political climate and aspirations in the OPT and identifying economic development issues where support from London and international business communities might be helpful.	Jad Isaac and Raed Abed Rabo
15	March 24, 2007	World Bank – Ibraheem Dajany, concerning Land registry.	Jad Isaac
16	March 24, 2007	ARIJ General assembly annual meeting in the presence of donor community – Spanish cooperation & SDC & CARE	Jad Isaac and ARIJ Team
17	March 27, 2007	MCC delegation – Maryanne Mutch MCC food disaster and material resources program (FDMR)	Jad Isaac, Nader Hrimat
18	April 4, 2007	Sabeel delegation	Jad Isaac, Raed Abed Rabo
19	April 12, 2007	Maryer Thafer Al Masry Foundation in Nablus during the solidarity week activities with Nablus	Suhail Khalilieh, Issa Zboun, Raed Abed Rabo
20	April 14, 2007	The Geopolitical Status in the Occupied Palestinian Territory – Nablus Governorate	Jad Isaac
21	April 27, 2007	Briefing for Lawyer Jean – Claude Lefort /	Jad Isaac, Raed Abed

		from the national assembly to defend Marwan Bargothy through the PLC	Rabo
22	April 30, 2007	Netherlands representative office / Ramallah	Jad Isaac
23	May 1, 2007	ARIJ General Assembly & Staff retreat meeting	Jad Isaac , ARIJ team
24	May 2007	SDC Delegation	Jad Isaac
25	May 7, 2007	Briefing an interview for Democracy Now – TV & radio station in the US with Rapprochement	Jad Isaac
26	May 7, 2007	Briefing for Ralph Schoenman & Maya Shone / T.V talk show in Californian Taking Aim T.V Station.	Jad Isaac
27	May 12, 2007	Briefing for a French delegation – Catholic committee against hunger & for development CCFD	Jad Isaac
28	May 12, 2007	Brigitte Herremans from Breoder Lijk delm Foundation	Jad Isaac
29	May 15, 2007	MCC & CPT delegation	Jad Isaac
30	May 17, 2007	Umar Shamaly & Hussam Rimawi for Al Hasimiyah high School in Ramallah, concerning a documentary film ( the environmental situation in Palestine)	Jane Hilal
31	May 22, 2007	European Commission Delegation	Jad Isaac
32	May 23, 2007	United Methodist Church mission to Palestine delegation with Siraj Center	Jad Isaac
33	May 25, 2007	SDC journalists delegation	Jad Isaac
34	May 31, 2007	Briefing for European commission consuls and representatives	Jad Isaac and ARIJ team
35	June 2, 2007	American Delegation	Jad Isaac
36	June 2, 2007	Briefing – Communist parties in Europe delegation in Al – Ram village council	Jad Isaac, Raed Abed Rabo
37	June 2, 2007	International Peace Builders & American Friends Service Center with Tony Bing	Jad Isaac
38	June 9, 2007	British Delegation	Jad Isaac
39	June 14, 2007	Bethlehem university (Arab Language conference)	Jad Isaac
40	June 15, 2007	The Geopolitical Status in the Occupied Palestinian Territory – MCC Group	Jad Isaac
41	June 20, 2007	Church leaders from the USA with HCEF foundation.	Jad Isaac
42	June 20, 2007	The Geopolitical Status in the Occupied Palestinian Territory – American Delegation	Jad Isaac
43	June 22, 2007	The Center for Religious and Heritage Studies in the Holy Land Annual Conference (Al-Liqa) / entitled the Consequences of 1967 war on the demography & Geography of Palestine.	Suhail Khalilieh
44	June 22, 2007	أربعون عام على الاحتلال الإسرائيلي للأراضي الفلسطينية... تداعيات حرب 1967 على جغرافية وديمغرافية فلسطين	Suhail Khalilieh
45	June 25, 2007	The Geopolitical Status in the Occupied Palestinian Territory in Siraj Center	Jad Isaac, Suhail Khalilieh
46	June 28, 2007	A presentation titled the Geopolitical Conditions in the Occupied Palestinian Territory to a group from the Mennonite Central Committee	Suhail Khalilieh
47	June 30,	أربعون عام على الاحتلال الإسرائيلي للأراضي	Suhail Khalilieh

	2007	تداعيات حرب 1967 على جغرافية و الفلسطينية... -ديمغرافية فلسطين جامعة بيت لحم	
48	July 31, 2007	Presentation to Saint Joseph School Camp about wildlife in the PT	Roubina Ghattas
49	July 31, 2007	British consulate delegation : Rebecca Guthrie / Desk officer, Middle east peace process – middle east and north Africa directorate – Foreign Commonwealth Office. Debbie Richards Project team / Foreign Commonwealth Office /London	Jad Isaac
50	July 9, 2007	SOTIBAS foundation - Spanish solidarity group with ATG	Jad Isaac
51	July 14, 2007	JICA delegation / Akio Ishii – Public relations institution & organization expert, JICA expert team / JCSPD Jericho. Concerning solid waste treatment plants and Compost units (group of institutions and local community from Jericho)	Jad Isaac, Jane Hilal, and ARIJ team
52	July 24, 2007	Sabeel delegation & Siraj center in Beit Sahour	Juliet Banoura
53	July 18, 2007	A Presentation to an American group about the geopolitical conditions in the Occupied Palestinian Territories- Rapprochement Center	Suhail Khalilieh
54	July 28, 2007	Testimony for the High Commission Office for Human Rights- Jordan	Suhail Khalilieh
55	August 6, 2007	A Presentation to a French group about the geopolitical conditions in the Occupied Palestinian Territories	Suhail Khalilieh
56	August 7, 2007	presentation to members of the World Vision	Suhail Khalilieh
57	August 8, 2007	presentation to Tawasul Camp (1)	Suhail Khalilieh
58	August 9, 2007	presentation to Tawasul Camp (1)	Suhail Khalilieh
59	August 10, 2007	presentation to Tawasul Camp (1)	Suhail Khalilieh
60	August 13, 2007	A presentation titled the Geopolitical Conditions in the Occupied Palestinian Territory to an Italian Group	Suhail Khalilieh
61	August 21, 2007	A presentation titled the Geopolitical Conditions in the Occupied Palestinian Territory- Alternative Information Center – Beit Sahour	Suhail Khalilieh
62	September 6, 2007	عرض ورقة بعنوان "نموذج التخطيط في فلسطين والتواصل الجغرافي للدولة الفلسطينية المستقبلية – تقييم نموذج RAND	Suhail Khalilieh
63	September 28, 2007	Video-Lecture to Lund University, Sweden: Transportation Issues in the 3 <sup>rd</sup> World and Sustainability "The Case of the Occupied Palestinian Territory (OPT)"	Suhail Khalilieh
64	October 25, 2007	Mennonite Delegation Geo-political Status in the OPT	Jad Isaac
65	November 6, 2007	Review of the Conflict- YAKAR Institute	Suhail Khalilieh
66	November 7, 2007	Presentation about: Flora and Fauna in PT: Areas of Concentration in Ecotourism workshop-BU and Centre for Cultural	Roubina Ghattas

		Heritage Preservation	
67	November 19, 2007	Community awareness campaign organized in the Framework of MCC2 Project, ARIJ in Cooperation with Nahaleen Village Council. Presentation on the Wastewater management	Abeer Safar
68	November 2007	"Towards Sustainable Development in the Bethlehem District"- Bethlehem Chamber of Commerce and Industry	Settlement unit
69	November 21, 2007	Community awareness campaign organized in the Framework of MCC2 Project, ARIJ in Cooperation with Bitter Village Council. Presentation on the Wastewater management	Abeer Safar
70	December 3, 2007	دراسة حقلية: إخلاء وتفكيك مستوطنة بسفوت - جبل الطويل جامعة بولتيكنك الخليل	Suhail Khalilieh
71	December 7, 2007	" نحو تنمية مستدامة في محافظة بيت مشروع - PriPode " وزارة الحكم المحلي -بيت لحم	Suhail Khalilieh
72	December 13, 2007	Ecumenical Accompaniment delegation	Jad Isaac

## Annex 5: Published Reports, Articles & Case Studies 2007

### Case Studies:

#### January 2007

1	إسكان الروم في مدينة بيت ساحور إخطارات بالهدم و وقف البناء لسكان منطقة جبل الديك و
2	Residents of Beit Sahour receive new Israeli house demolition warnings
3	قطاع غزة خلال العام 2006 أريج ترصد الانتهاكات الإسرائيلية في الضفة الغربية و
4	Environmental "Ecocide": The undeclared Israeli War against the Palestinian Trees
5	Israel hits Beit Iksa, Nabi Samuel and Beit Surik with new military order in favor of the Segregation Wall
6	Jinsafut village's land devastated for Wall construction
7	مستوطنات الضفة الغربية الحكومة الإسرائيلية تواصل نشاطاتها الاستيطانية في
8	A New Section of the Segregation Wall is being constructed in Azzun Atma
9	Kfar Ad Dik and Deir Ballut in Salfit Governorate receive New Land confiscation Order
10	جالا إسرائيل تبدأ بتثبيت الجدار شمال مدينة بيت
11	52,000 Palestinian residents In the Eastern Segregation Zone Undergoing intolerable human suffering
12	The Segregation Wall confiscates the majority of Haris Village Lands.
13	Israel Resumes "House Destruction" Policy in Al Walajeh Village Northwest of Bethlehem City

#### February 2007

1	The Geopolitical Status in Qalqiliya Governorate
2	Demolitions, threats of demolitions and evictions in Idhna town - Hebron Governorate
3	Demolition Warnings in Jinsafut Village - Qalqilyah Governorate
4	Land taken over for settlers' protection in Hebron Governorate
5	The Israeli destruction of the Moroccan Gate of Al Haram Al Sharif in Jerusalem's Old city continues unabated
6	New infrastructure work at Tayaseer checkpoint east of Tubas
7	Israel Hits Al "Jiftlik" Village, north of Jericho Governorate
8	23 Palestinian houses demolished in Jerusalem Governorate during the month of January - 2007
9	Subterranean Wells of Jayyus and Beit Amin villages in Qalqiliya governorate-swamped with waste dumped by Israeli settlers
10	Israeli commences the construction of the Segregation Wall north of Beit Jala City
11	Israeli revised Wall path cuts linkage between Kafr Laqif, Azzun Ashamalia villages and Nablus city
12	Closing of agricultural roads in Kafr Qaddum village
13	Israel to reroute the Segregation Wall around Modi'in Illit Settlements Bloc West of Ramallah Governorate
14	The Incessant Expansions of the Illegal Israeli Settlements Puts the Peace Process at Stake
15	The Economic Burden of the Israeli Occupation

#### March 2007

1	Israeli Settlers re-occupy the evacuated 'Homesh' settlement
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2	رسالة إسرائيلية غير مباشرة إلى قمة الرياض المستوطنون الإسرائيليون يعيدون احتلال مستوطنة " حومش " في نابلس
3	Under the Weather Eye, New land confiscation order to construct a military observation point
4	A house demolished, three others threatened in the town of Halhul
5	الفلسطينية تقرير السلام الآن يتجاهل الشرعية الدولية للدولة
6	Izabt At Tabib: a Palestinian village under the threat of eviction
7	مدينة بيت جالا إسرائيل تمدد أمرا عسكريا لثقب طريق عسكري على أراضي
8	Farmers of Artas village denied access to their lands
9	Israeli Occupation Demolishes Houses and Devours Lands in the Village of Far'on
10	"One more Obstacle to Peace" A new Israeli Neighborhood on the lands of Jerusalem city
11	Israel Re-strategize its Occupation of the Gaza Strip
12	Israeli military notifications to halt constructions in houses in Harmala Village, southeast of Bethlehem
13	Palestinian farmers denied access to lands isolated behind the path of the Wall
14	More of Bruqin's and Kafr Ad dik's land are targeted by the Segregation Wall
15	Deir Ballut's fruitful olive trees cut for Wall Constructions
16	العنصري إسرائيل تشرع في تنفيذ نظام فصل الشوارع
17	An Israeli Road Network to be constructed on lands of Al Ezariyeh and At-Tur communities
18	House Demolition Notices in Wad Rahhal village - southwest Bethlehem City

#### April 2007

1	Israel, An Alleged State of Democracy
2	Israeli demolition activities in the village of Shuqba - Ramallah Governorate
3	Israel's Illegal and Provocative Excavations under the Town of Silwan in Jerusalem
4	Israel Expands an Army Military Base East of Qalqiliya City
5	Imreiha community faces the threat of eviction for the third time in history
6	Israel's Policy in Occupied East Jerusalem Push for "Voluntarily" & "Quiet Transfer" of Palestinians from the city
7	Wall Constructions recommence in Beit Jala City
8	العنصري في مدينة بيت جالا الجرافات الإسرائيلية تستكمل بناء جدار العزل
9	House demolition warnings in Qarawat Bani Hassan – Qalqiliya
10	Threats of House Demolitions in Beit Sakariya Hamlet
11	A profile of Israeli Violations in Jerusalem, February 2007
12	Israeli Occupation Forces Increase Inhumane Practices at Tayaseer Checkpoint
13	New Israeli Notifications to Evacuate houses in Ras Shihada Area north of Jerusalem City
14	Faqqu'a Village is losing more of its land for the construction of a new road
15	الأثار البيئية الناجمة عن انهيار أحواض المياه العادمة في قرية أم النصر شمال قطاع غزة

#### May 2007

1	إسرائيلية لبناء " 31.500 " و حدة سكنية جديدة في مدينة القدس خطة خطة "السلام و المستوطنات لا يلتقيان معا "
2	Artas village lands are targeted for settlement expansion
3	"Peace & Settlements Don't Go Together" New Israeli Plan to build 31,500 Housing Units in the City of Jerusalem
4	New House Demolition Warnings in Al-Aqaba Village

5	More Palestinian House targeted by the Israeli Army in Al Walajeh Village
6	The Colony of Itamar and its Threat on the Palestinian Existence in East Nablus
7	Erection of a permanent military checkpoint and devastation of land inside the evacuated colony of Sanur
8	New Israeli military road on lands of Kafr Qaddum village
9	"Israel Continues Looting the Palestinians' Lands" New Israeli military order to confiscate Palestinian lands in the Northern end of Jordan Valley
10	Series of Israeli Military orders to amend on the Route of the Israeli Segregation Wall in Tulkarem & Jenin Governorates
11	Israeli Military warnings in Al Jab'a village - Bethlehem Governorate
12	Israeli Military Orders to demolish Six Palestinian Houses in Um Salamouna Village South of Bethlehem City
13	Wall amendments: more land grabbing
14	More of Jayyus and Azzun lands taken for Wall revision
15	House Demolitions warnings in Kafr ad Dik village
16	Hundreds of dunums confiscated for bypass road construction

### June 2007

1	أربعون عاماً على احتلال القدس
2	Israeli arson war continued against Palestinian agricultural land in Far'un village
3	Israel Turns the Status of 'Anata- Shu'fat Checkpoint to Crossing Terminal
4	Further restrictions imposed on residents of the Jordan Valley
5	Increasing economic hardships and harassments against Al Jalama village
6	Israeli settlers set fire to agricultural lands in Ramin village
7	Israeli Settlers set fire into 200 dunums of Qaffin Village Lands
8	Uprooting of Trees in the Vicinity of Rachel's Tomb
9	Land confiscated for military road in Kafr Qaddum village
10	فلسطين حقائق و أرقام.... في الذكرى أربعون للاحتلال الإسرائيلي للضفة الغربية و قطاع غزة
11	International Community Flagship Project Linking Gaza Strip and the West Bank
12	Jalburn and Faqu'a lands taken for the Wall
13	A profile of Israeli Violations against Palestinian People and properties in Hebron Governorate during from January – May 2007
14	Wall amendment: another step for land grabbing

### July 2007

1	تتوقف محاولات المستعمرين للعودة إلى حومش لم
2	The Effects of Israeli Factories on humans and environment in Tulkarem City
3	Olive trees steeling and re-plantation practices continue by Israeli colonists under official protection
4	المستعمرون الاسرائيليون يسرقون أشجار الزيتون ويزرعونها داخل المستعمرات
5	المصانع الإسرائيلية في مناطق غرب مدينة طولكرم و أثرها على الإنسان و البيئة الفلسطينية
6	الإنسان والبيئة مكب النفايات بين بلدتي عزون وجيوس وأثره على صحة
7	The Israeli established garbage dumpsite between Azzun and Jayyus and its effect on humans and environment
8	The plans of construction in Israeli settlements in the West Bank are vigorously flourishing in 2007
9	Hizma Village loses more than 60% of its lands for the construction of the Israeli Segregation

	Wall
10	Yizhar colony: A continuous nightmare in the life of Palestinians
11	Homes of Yasuf village threatened with demolition by the Israeli occupation
12	بوقف البناء في مساكنهم وتهدها بالهدم سلطات الاحتلال تخطر عدد من المواطنين في قرية ياسوف
13	على أراضي مدينة بيت جالا امرا عسكريا جديدا لاستكمال بناء جدار العزل العنصري
14	شمالى غرب محافظة بيت لحم البدء ببناء جدار الفصل العنصري على اراضي قرية الولجة
15	في ذكرى مرور ثلاث سنوات على قرار محكمة لاهاي الدولية مخالفة الارادة اسرائيل تستمر في انتهاك حقوق الفلسطينيين و
16	اسرائيل تقرر زيادة مساحة المنطقة العازلة لتسيطر على 24% من مساحة قطاع غزة
17	An Israeli Plan to establish a new colonial Outpost in Bethlehem Governorate
18	Israel expands an Army Military Base east of Al 'Isawiya village
19	Israel resumes its systematical policy of demolishing Palestinian houses in east Jerusalem
20	New Israeli colonial plan to build 140 housing units near the Dead Sea
21	مستعمرة يتسهار: كابوس دائم يحاصر الفلسطينيين

### August 2007

1	A house demolished in Qarawet Bani Hassan village
2	Why Build a New Palestinian City Now?
3	Blockage of Azzun's village main entrance
4	Closing of all the local agricultural roads in Deir Al Ghusun town
5	New military road under construction in Kafr Qadum village
6	Israeli settlers prepare to establish an Outpost in Al Mazra'a Al Qibiliya village
7	Beit Iba checkpoint re-expanded and fortified despite Israeli words of "peace" and closure lifting
8	Gaza Strip: the delusion of the Israeli disengagement
9	It Will Take One More Year Because of Legal & Environmental Obstacles " The Construction of the Israeli Apartheid Segregation Wall will be completed by 2010 "
10	Israeli Military Notifications to halt Construction of Palestinian Houses in Yasuf Village
11	New Israeli military order to confiscate more Palestinian lands in Beit Jala
12	Al Hadidiya and Humsa citizens face third act of displacement at the hands of the Israeli occupation army
13	Israeli settlers set fire on Palestinian agricultural lands in the village of Tequ' in Bethlehem Governorate
14	Once Again, Israel stirs the absentee property issue " The Israeli Army Targets Bethlehem Governorate with Four New Military Orders "
15	67 Palestinian houses demolished in half a year in the occupied city of Jerusalem
16	New house demolitions threats in Qarawat Bani Hassan village
17	Al Khader village epitomize Israeli belligerent acts against Palestinian communities
18	Israeli army belittles and violates supreme court's decision in south Hebron
19	Israel increases the security buffer zone around the Gaza Strip
20	"A step toward the termination of the joint Israeli-Palestinian Liaison Committee Emanated by Oslo Agreement" Israel tightens its permits system to control Palestinians' movement

### September 2007

1	أزمة المياه في محافظة بيت لحم
2	Elon Moreh settlers contaminate drinking water in Deir Al Hatab village
3	More Israeli pollution - caused factories are to be built in Salfit Governorate

4	ما هي الدوافع لبناء مدينة فلسطينية جديدة الآن
5	تقييم الوضع البيئي في قرية نعلين
6	New Israeli military order to confiscate additional area of Palestinians' lands in the villages of Al Khader and Artas
7	أوامر إسرائيلية جديدة في قرية الخضرة و أرتاس تصادر مساحات اضافية لصالح بناء جدار العزل العنصري
8	حملة التطهير العرقي في الأغوار مستمرة بوتيرة عالية
9	الجيش الإسرائيلي يكشف المسار الجديد للجدار الفاصل في الضفة الغربية
10	According to the Israeli Ministry of Defense " The Israeli Army increases the Segregation Wall Length and thus the Segregated Zone area in the West Bank"
11	House demolition and warning campaign continued in Qalqiliy governorate
12	The Israeli Army is towards ethnically cleanse two Palestinian communities in Tubas Governorate in the Northern Jordan Valley
13	E1: a Deal Breaker to possible Palestinian – Israeli Peace
14	سلطات الاحتلال تواصل حملتها في إندار وهدم المنازل والمنشآت في قرى شرق محافظة قلقيلية
15	New Israeli military orders to put-up watchtowers to control Bypass road southeast of Bethlehem Governorate
16	Prejudiced Democracy Israel endeavor to legitimize allocation of proclaimed state land only to its Jewish residents
17	الاحتلال الإسرائيلي يصادر أراض جديدة من قرية النعمان شرقي بيت ساحور
18	Israeli High Court allows the construction of the Segregation Wall on lands of Um Salamuna village
19	The Geopolitical Status of Bethlehem Governorate
20	New military orders in the villages of Al Khas and Al Nu'man
21	Al Badan Checkpoint: Another Station of Human Rights Violations in Palestine
22	Settlers' war continues against trees and land in Hebron Governorate

### October 2007

1	هل ستكون هناك هجرة فلسطينية جديدة في الأفق؟ عشرات التجمعات الفلسطينية يعزلها الجدار الفاصل و أخرى يفقدها أراضيها
2	إسرائيل توسع البناء الاستيطاني في محيط مستوطنة أبو غنيم
3	Another Israeli obstacle to the "Peace Process" "New Israeli Military Order to confiscate more Palestinian lands in East Jerusalem"
4	The Israeli army to construct a new road east of Ma'ale Adumim Settlement bloc
5	Colonists from Ma'ale Levona destroy dozens of olive trees in Al Lubban Ash Sharqiya village
6	مستوطنو معاليه ليفونا يدمرون العشرات من أشجارا لزيتون في قرية اللين الشرقي
7	A new Expansion in the colony of Itamar on the Lands of the Palestinian Town of Aqraba
8	أعمال توسعية جديدة لمستعمرة إيتمار على حساب أراضي بلدة عقربا
9	Israeli occupation authorities transform the so- called "Judea and Samaria College" in Ariel Colony into a University
10	سلطات الاحتلال تشرع في تحويل ما يسمى ب " كلية ارنيل" إلى جامعة المقامة في مستعمرة يهودا والسامرة
11	الاستيطان يتغلب على فرص السلام: أمر جديد يقضي بمصادرة 387 دونم من الأراضي الفلسطينية
12	The Ghor region has been separated from the West Bank since two years
13	نسيج الحياة, طريق جديد لخدمة الأهداف الإسرائيلية
14	منطقة الأغوار معزولة بالكامل منذ سنتين عن باقي أنحاء الضفة الغربية
15	Le Plan Israélien de Ségrégation dans les Territoires Occupés Palestiniens
16	لماذا هو جدار حدودي- توسعي وليس امني كم يدعون؟؟؟
17	High voltage power lines devour Palestinian land in service of Israeli settlers
18	Evacuating the Israeli settlements' outposts or not?
19	Israeli demolition activities in the village of Al 'Asakreh

20	Israeli occupation continues ethnic cleansing in the Jordan Valley
21	Hundreds of olive trees burned by Israeli settlers in Jinsafut Village
22	New military orders to halt construction of seven Palestinian houses in the village of Deir Ballut
23	Marketing Israeli settlements in the West Bank

### November 2007

1	The HAS Advantage Program, an Israeli initiative to support Israeli settlers in the West Bank
2	Halt-construction warnings against a number of Palestinian houses and stores in Haris Village
3	مبادرات إسرائيلية جديدة لدعم الاستيطان في الأراضي الفلسطينية المحتلة
4	Three years to the International Court of Justice "Advisory Opinion" on the Israeli Segregation Wall
5	A revised route of the Israeli Segregation wall to increase the area confiscated from Hebron Governorate
6	الواقع البيئي الراهن في منطقة يطا - محافظة الخليل
7	Betunia: a Palestinian community victimized by the Israeli colonization activities
8	A profile of Israeli violations in Jerusalem during the month of October 2007
9	The Segregation Wall, an unlawful measure of Land Grab!!! "The Case of Deir Qiddis village"
10	تدمير ومحو خربة فلسطينية بالكامل عن الخارطة
11	"Har Homa Settlement" Between 1997 and 2007
12	A whole Palestinian Khirbet wiped out from the map by the Israeli occupation forces
13	The Israeli Segregation Wall isolates 29 Palestinian villages' boundaries and hits 138 other villages
14	Azzun Atme village engulfed by two walls
15	أمر عسكري جديد يضع عزون عتمة داخل جدارين
16	دير قديس قرية تتلاشى بفعل جدار العزل العنصري الإسرائيلي

### December 2007

1	A profile of Israeli violations in Jerusalem during the month of November
2	البور الاستيطانية الإسرائيلية عقبية في طريق السلام
3	ARIJ Christmass Message 2007
4	Expansion of Yizhar military checkpoint is underway despite talks of peace
5	The prohibition of Palestinian access on Israeli Bypass Road #443
6	Israel slams Annapolis efforts for peace and continues its expansion activities in the West Bank settlements
7	Israeli settlers to set up 9 new outposts in different areas of the West Bank
8	The Israeli army bulldozers demolish two Palestinian houses in Al Furdeis village
9	كرد على مؤتمر أنابوليس للسلام: المستوطنون ينشون خمس بور استيطانية جديدة في الضفة الغربية
10	Israel put into effect the internationally outlawed "Collective Punishment" Policy against Palestinians in the Gaza Strip
11	"Israel Hinder the Final Status Negotiations Before it Starts" Israeli issue tenders to build 307 new housing units in Har Homa Settlement in east Jerusalem
12	ما بعد مؤتمر أنابوليس ... عطاءات إسرائيلية جديدة لإضافة وحدات سكنية جديدة في مستوطنة أبو غنيم
13	ARIJ fact sheet: The Israeli Segregation Plan in the Occupied Palestinian Territory
14	No electricity supply in Kafr Qaddum village under the 40 years of Israeli Occupation
15	Israel, a Jewish State: a risky assertion.
16	"الطريق رقم 45", الرؤية الإسرائيلية للدولة الفلسطينية المتواصلة جغرافيا
17	Threats of demolitions in Al Khader Village west of Bethlehem Governorate

**Articles:**

Date	Published in	Title	
1	January 1, 2007	Al Quds Newspaper	إسرائيل تبدأ ببنيت الجدار شمال مدينة بيت جالا
2	January 12, 2007	Al Quds Newspaper	الحكومة الإسرائيلية تواصل نشاطاتها الاستيطانية في مستوطنات الضفة الغربية
3	January 29, 2007	Al Quds Newspaper	أريج ترصد الانتهاكات الإسرائيلية في العام 2007
4	January 30, 2007	Al Quds Newspaper	إخطارات بالهدم و وقف البناء لسكان جبل الديك و إسكان الروم في مدينة بيت ساحور
5	February 12, 2007	Ma'an News Agency	المخططات و الأبعاد الإستراتيجية لسياسات العزل و الاستيطان في الأراضي الفلسطينية المحتلة
6	March 3, 2007	Al Quds Newspaper,	إسرائيل تشرع في تنفيذ نظام فصل الشوارع العنصري
7	March 6, 2007	Al Quds newspaper	مصادرة أكثر من 12 ألف دونم من أراضي محافظة قلقيلية منذ العام 67, الجدار عزل 62 ألف دونم... و حول 15 قرية الى معازل
8	March 14, 2007	Al Quds Newspaper	إسرائيل تمدد أمرا عسكريا لشق طريق عسكري على أراضي مدينة بيت جالا
9	March 15, 2007	Al Quds newspaper	اسرائيل تمدد أوامر عسكرية قديمة لمصادرة و تجريف المزيد من أراضي المواطنين في محافظة بيت لحم ( شق شارع استيطاني في بيت جالا)
10	March 21, 2007	Al Quds Newspaper	تقرير السلام الآن يتجاهل الشرعية الدولية للدولة الفلسطينية
11	March 21, 2007	PAL Times	ARIJ criticizes PEACENOW report
12	March 22, 2007	Al Quds newspaper	تقرير جديد لحركة "السلام الآن" يتجاهل قرارات الشرعية الدولية للدولة الفلسطينية
13	March 26, 2007	Al Quds newspaper	رسالة إسرائيلية غير مباشرة إلى قمة الرياض المستوطنون الإسرائيليون يعيدون احتلال مستوطنة " حومش " في نابلس
14	April 19, 2007	Al Quds newspaper	العنصري على أراضي مدينة أمرا عسكريا جديدا لاستكمال بناء جدار العزل بيت جالا
15	May, 17, 2007	Al Quds newspaper	النعمان شرقي بيت ساحور الاحتلال الاسرائيلي يصادر أراض جديدة من قرية
16	May 26, 2007	Al Quds newspaper	"السلام و المستوطنات لا يلتقيان معا " القدس خطة إسرائيلية لبناء " 31.500 " و حدة سكنية جديدة في مدينة
17	June 5, 2007	Al Quds newspaper	الضفة الغربية و قطاع غزة في الذكرى الأربعين للاحتلال الإسرائيلي "فلسطين حقائق و أرقام"
18	July 7, 2007	Al Quds newspaper	على 24% من مساحة اسرائيل تقرر زيادة مساحة المنطقة العازلة لتسيطر قطاع غزة
19	July, 11, 2007	Al Quds newspaper	في ذكرى مرور ثلاث سنوات على قرار محكمة لاهاي اسرائيل تستمر في انتهاك حقوق الفلسطينيين و مخالفة الإرادة الدولية
20	July 10, 2007	Al Quds newspaper	الوجة شمالي غرب البدء ببناء جدار الفصل العنصري على اراضي قرية محافظة بيت لحم

September 14, 2007	Al Quds newspaper	الفاصل في الضفة الغربية الجيش الإسرائيلي يكشف المسار الجديد للجدار
October, 12, 2007	Al Quds newspaper	تصادر مساحات اضافية أوامر اسرائيلية جديدة في قرية الخضر و أرتاس لصالح بناء جدار العزل العنصري
October 15, 2007	Al Quds newspaper	الاسرائيلية نسيج الحياة, طريق جديد لخدمة الاهداف
October 19, 2007	Al Quds newspaper	بمصادرة 387 دونم الاستيطان يتغلب على فرص السلام: أمر جديد يقضي من الأراضي الفلسطينية
October 27, 2007	Al Quds newspaper	أبو غنيم اسرائيل توسع البناء الاستيطاني في محيط مستوطنة
October 29, 2007	Al Quds newspaper, Al Ayyam, Wafa, PNN	هل ستكون هناك هجرة فلسطينية جديدة في الأفق؟ عشرات التجمعات الفلسطينية يعزلها الجدار الفاصل و أخرى يفقدها أراضيها
November 3, 2007	Al Quds newspaper	الاسرائيلي دير قديس قرية تتلاشى بفعل جدار العزل العنصري
December 7, 2007	Al Quds newspaper & PNN	جديدة لاضافة وحدات سكنية ما بعد مؤتمر أنابوليس ... عطاءات اسرائيلية جديدة في مستوطنة أبو غنيم
Deember 12, 2007	Al Quds newspaper	مراحل بناء مستوطنة هار حوماه في صور
December 10, 2007	Al Quds newspaper	مخطط اسرائيلي لبناء 3 مستوطنات جديدة في محيط بيت لحم
December 31, 2007	Al Quds newspaper	النشاطات الاستيطانية الاسرائيلية حتى مؤتمر أنابوليس و ما بعد ذلك ... جريدة القدس

## Annex 6: Services to the Local Community

Date	From	To	Type of service / Data	Comments
January 10, 2007	Dr. Victor Batarseh / Mayor of Bethlehem	Bethlehem Municipality	Ariel Photo for Bethlehem municipality boundaries	GIS & RS Unit
February 18, 2007	Eng. Rajy Zeidan / Mayor of Beit Jala	Beit Jala Municipality	Ariel Photo for Beit Jala municipality boundaries	GIS & RS Unit
February 25, 2007	Hani Hayek / Mayor of Beit Sahour	Beit Sahour Municipality	Ariel Photo for Beit Sahour municipality boundaries	GIS & RS Unit
February 27, 2007	Nidal Jaber – director of customs department in the southern governorates	Customs Department	Ariel Maps to identify the main Entrances of each governorate for monitoring and controlling goods movement	GIS & RS Unit
March 13, 2007	Zatara Municipality	Zatara	Ariel Photo for Zatara Municipality boundaries & Help In Identifying the areas affected by the wall	GIS & RS Unit
April 1, 2007	Sami Moruwa / Mayor of Doha	Al – Doha Municipality	Ariel Photo for Doha municipality boundaries	GIS & RS Unit
April 22, 2007	Al – Khader Municipality	Al - Khader	Ariel Photo for Al - Khader municipality boundaries	GIS & RS Unit
April 30, 2007	Al-Quds electricity company	Al-Quds electricity company / Bethlehem	Ariel Photo for the areas & villages they cover to facilitate the work of the maintenance teams	GIS & RS Unit
May 10, 2007	Bateer Village Council	Bateer Village	Ariel Photo for Bateer Village Council municipality boundaries	GIS & RS Unit
May 15, 2007	Preventive security forces	Customs Department	Ariel Photos for the Governorate Boundaries, and min locations with entrances	GIS & RS Unit
May 28, 2007	Nidal Jaber – director of customs department in the southern governorates	Customs Department	Ariel Maps & Maps to identify the main locations of Checkpoints and Barriers besides identifying areas A,B and C for each southern governorates for monitoring and controlling goods movement and to help in relocating the monitoring patrols	GIS & RS Unit
June 5, 2007	Police Head Quarters	Bethlehem Governorate	Maps & Ariel Photos to facilitate the operations room work for Bethlehem governorate	GIS & RS Unit
June 18, 2007	Nahaleen Village council	Nahaleen Village council	Ariel Photos & Maps of the village	GIS & RS Unit
June 22, 2007	Al – Awqaf Ministry / Bethlehem	Al – Awqaf Ministry / Bethlehem	Maps & Ariel Photos for a law suit concerning land property belongs to Awqaf	GIS & RS Unit
June 27, 2007	Ministry of Local Government / Bethlehem	Ministry of Local Government / Bethlehem	Different sets of Maps & Ariel Photos for Bethlehem and surrounding villages	GIS & RS Unit